



Lincoln County Emergency Management Operations Review

Emergency Operations Plan (EOP)
Incident Command System (ICS)
Emergency Support Functions (ESF)
Continuity of Operations (COOP)



2017



Public Health
Prevent. Promote. Protect.

Lincoln County

Overview

- Emergency Management Program Principals
- Emergency Operations Plan
 - Emergency Operations Center
 - Emergency Support Functions
 - Incident Command System
- Continuity of Operations
- Training and Exercises
- Questions



Emergency Management Program Principals



Partnerships

- City, County, Tribe, State, Federal
- Non-Governmental Organizations
- Volunteer Organizations
- Private Sector
- Special Districts
- Military & National Guard
- Community



Relationship of National Preparedness Initiatives to State, Territorial, Local, and Tribal Emergency Planning

Federal Authorities

- Public Law
- Code of Federal Regulations

National Policies

- National Preparedness Goal
- HSPDs 5, 7, 8 and 20
- PDDs 39 and 62

National Guidance & Federal Plans

- National Response Framework
- National Preparedness Guidelines
- National Incident Management System
- National Planning Scenarios
- Target Capabilities List
- Universal Task List

Consensus Standards

- NFPA 1600
- EMAP Standard

Influences

State and Territorial Emergency Management Law, Authorities, and Policy

Influences

Multi-year Homeland Security Strategy

Mitigation Strategy and Plan

Preparedness Strategy and Plan

Infrastructure Protection Strategy & Plan

Recovery Strategy and Plan

Risk Management Strategy

Continuity Strategy and Plan

Response Strategy and Plan

Emergency Operations Plan

Influences

Local and Tribal Emergency Management Law, Authorities, and Policy

Influences

Multi-year Homeland Security Strategy

Mitigation Strategy and Plan

Preparedness Strategy and Plan

Infrastructure Protection Strategy & Plan

Recovery Strategy and Plan

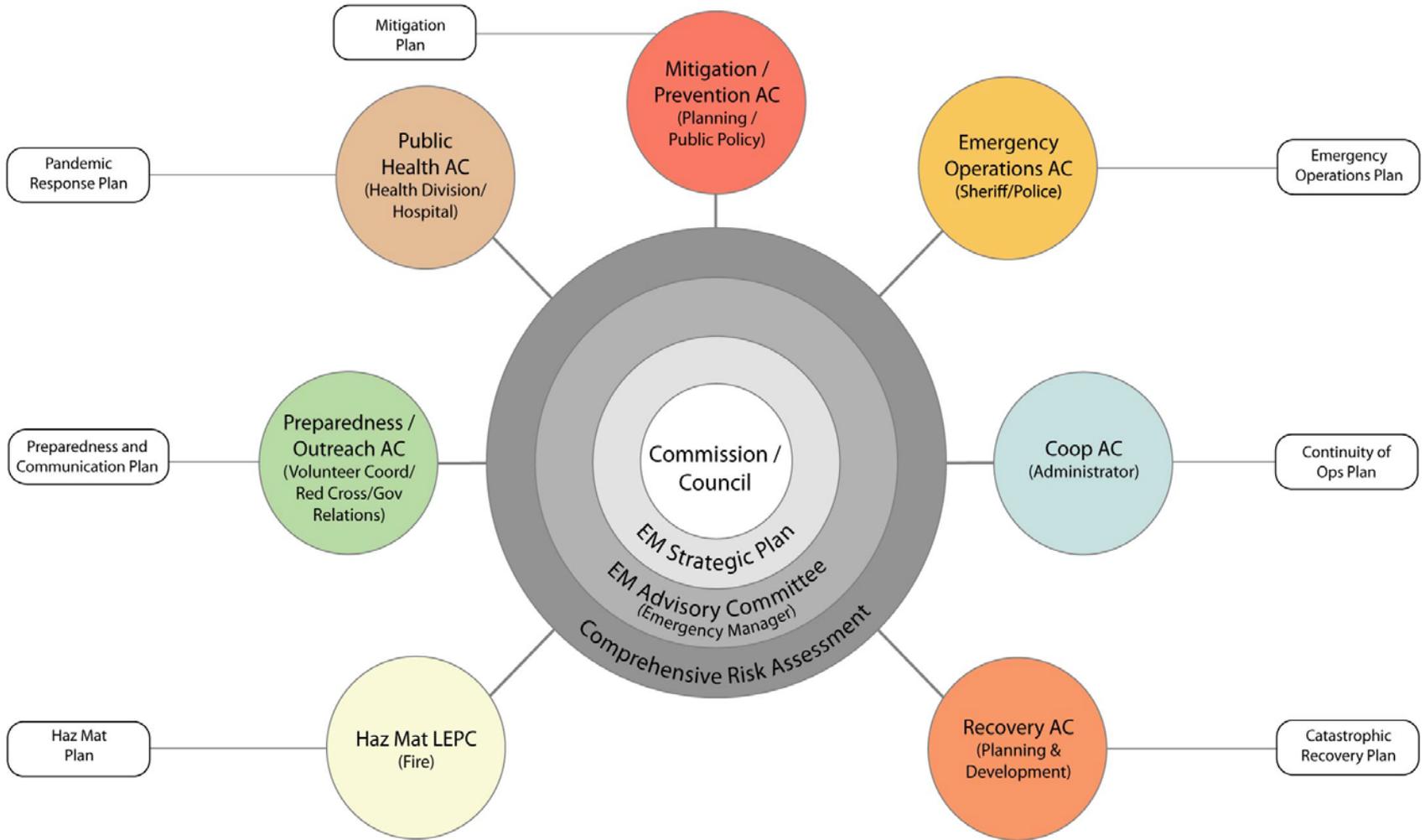
Risk Management Strategy

Continuity Strategy and Plan

Response Strategy and Plan

Emergency Operations Plan

Comprehensive Emergency Management Model



Phases of Emergency Management



Core Capabilities

PREVENT	PROTECT	RESPOND	RECOVER	MITIGATION
Intelligence and Information Sharing	Risk Management	Situational Assessment	Community Planning	Threats and Hazard Identification
Search and Detection	Intelligence and Information Sharing	Critical Communications	Economic Recovery	Risk and Disaster Resilience Assessment
Interdiction and Disruption	Access Control and Identity Verification	Operational Coordination	Health and Social Services	Community Resilience Facilitation
Forensics and Attribution	Protective Screening and Detection	Environmental Health and Safety	Housing	Public Information and Warning
Operational Coordination	Protective Interception and Interdiction	Critical Transportation	Infrastructure Systems	Long-Term Vulnerability Reduction
Public Information and Warning	Supply Chain Integrity and Security	On-Scene Security and Protection	Natural and Cultural Resources Recovery	
	Physical Protective Measures	Mass Search and Rescue Operations	Public Information and Warning	
	Cybersecurity	Public Health and Medical Services	Operational Coordination	
	Operational Coordination	Mass Care Services		
	Public Information and Warning	Public and Private Services and Resources		
		Infrastructure Systems		
		Fatality Management Services		
		Public Information and Warning		

Hazard/Risk Analysis

- An assessment tool used to determine which hazards pose the greatest risk in terms of how likely they are to occur and how great their potential impact may be.

- Natural
- Terrorism
- Technology
- Human

Frequency of Occurrence	Severity			
	(1) Catastrophic	(2) Critical	(3) Marginal	(4) Negligible
(A) Frequent	1A	2A	3A	4A
(B) Probable	1B	2B	3B	4B
(C) Occasional	1C	2C	3C	4C
(D) Remote	1D	2D	3D	4D
(E) Improbable	1E	2E	3E	4E

Risk Categories:

	High		Serious		Medium		Low
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Hazard Risk Assessment Model

Lincoln County, Oregon

Red = Most recent revisions

Reviewed, Revised by:	Reviewed	Revised
Lincoln Co. Emergency Manager*	05/23/12, 08/22/13, 09/09/14, 09/25/15	05/23/12, 08/22/13, 09/23/14
Lincoln Co. Public Health EM Prep Coord.	05/23/12, 09/09/14, 09/25/15	5/23/2012
Lincoln Co. Fire Defense Board Rep's	8/22/2013, 09/23/14	8/22/2013, 09/23/15

*Includes review by other public safety stakeholders

Lincoln County, Oregon HAZARD RISK ASSESSMENT MODEL		OEM Threat Analysis												
		History			Vulnerability			Maximum Threat			Probability			Total Threat Score
Threat Event / Hazard		Severity	Weight Factor	Subtotal	Severity	Weight Factor	Subtotal	Severity	Weight Factor	Subtotal	Severity	Weight Factor	Subtotal	
Natural Hazards	*Coastal Erosion	10	2	20	4	5	20	7	10	70	10	7	70	180
	Dust Storm	1	2	2	1	5	5	1	10	10	1	7	7	24
	Drought	10	2	20	9	5	45	1	10	10	10	7	70	145
	Earthquake - Cascadia (3-5min)	5	2	10	10	5	50	10	10	100	7	7	49	209
	Earthquake - Crustal (1 min)	5	2	10	4	5	20	4	10	40	10	7	70	140
	Extreme Heat Event	1	2	2	1	5	5	1	10	10	1	7	7	24
	Flood - Riverine	10	2	20	6	5	30	6	10	60	10	7	70	180
	*Flood - Tidal	10	2	20	6	5	30	4	10	40	10	7	70	160
	Landslide/Debris Flow	10	2	20	7	5	35	7	10	70	10	7	70	195
	*Local Tsunami	1	2	2	10	5	50	10	10	100	7	7	49	201
	*Distant Tsunami	8	2	16	3	5	15	6	10	60	10	7	70	161
	Volcano	1	2	2	1	5	5	10	10	100	1	7	7	114
	Wildfire (WUI)	10	2	20	5	5	25	9	10	90	10	7	70	205
	Windstorm	10	2	20	10	5	50	10	10	100	10	7	70	240
Winter Storm (ice/snow)	9	2	18	7	5	35	9	10	90	10	7	70	213	



Primary Plans

- Natural Hazards Mitigation Plan, Sept. 2015
- Hazardous Materials Operations Plan, in process
- Emergency Operations Plan, Oct. 2015
 - Health Annex, Oct. 2015
 - Mass Fatality, Oct. 2015
 - Debris Management, Oct. 2015
- Continuity of Operations Plan(s), In Process



Natural Hazard Mitigation Plan

- Addresses ways in which we can minimize or eliminate effects of disaster
- Provides opportunity to receive disaster assistance funds
- Guided by hazard analysis
- Nested plans (City-County-State-Federal)

Natural Hazards Mitigation Plan

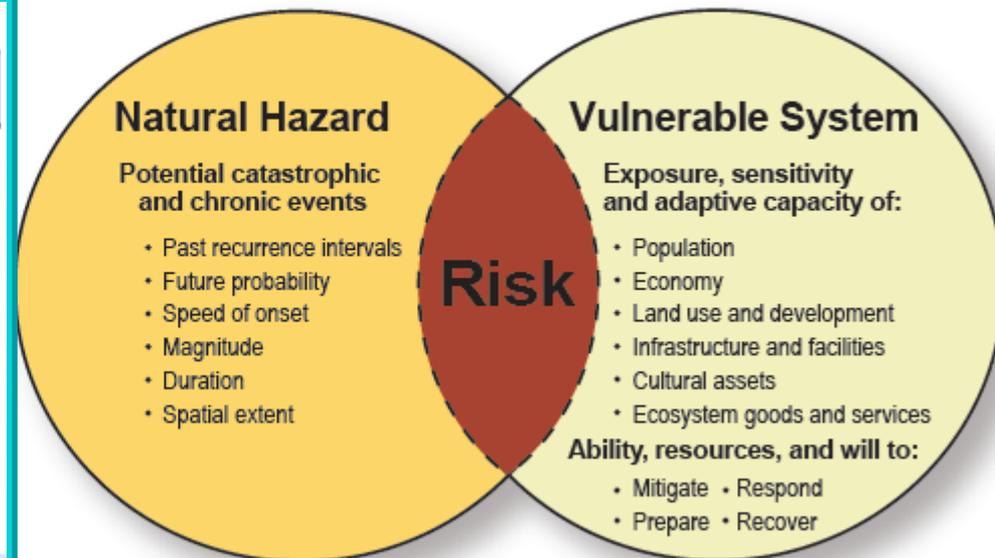
Understanding Risk and Resilience to Natural Hazards

Table 2-1 Lincoln County Hazard Identification

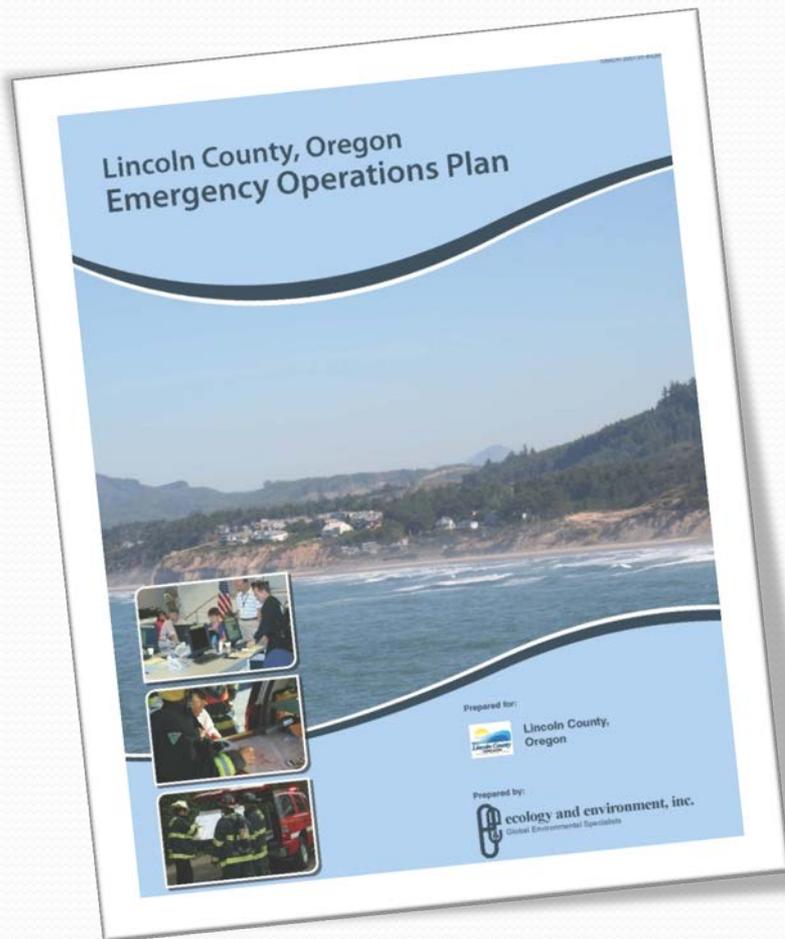
Lincoln County	Oregon NHMP Region 1: Oregon Coast
Coastal Erosion	Coastal Hazards*
Drought	Drought
Earthquake (Cascadia/ Crustal)	Earthquake (Cascadia/ Crustal)
Flood (Riverine/ Coastal)	Flood (Riverine/ Coastal)
Landslide	Landslide
Tsunami (Local/ Distant)	Tsunami (Local/ Distant)
Volcano	Volcano
Wildfire	Wildfire
Windstorm	Windstorm
Winter Storm	Winter Storm

Source: Lincoln County NHMP Steering Committee (2014) and State of Oregon (Draft) NHMP, Region 1: Oregon Coast (2015)

* - Coastal Hazards include coastal erosion, coastal flooding, landslide, earthquake, an

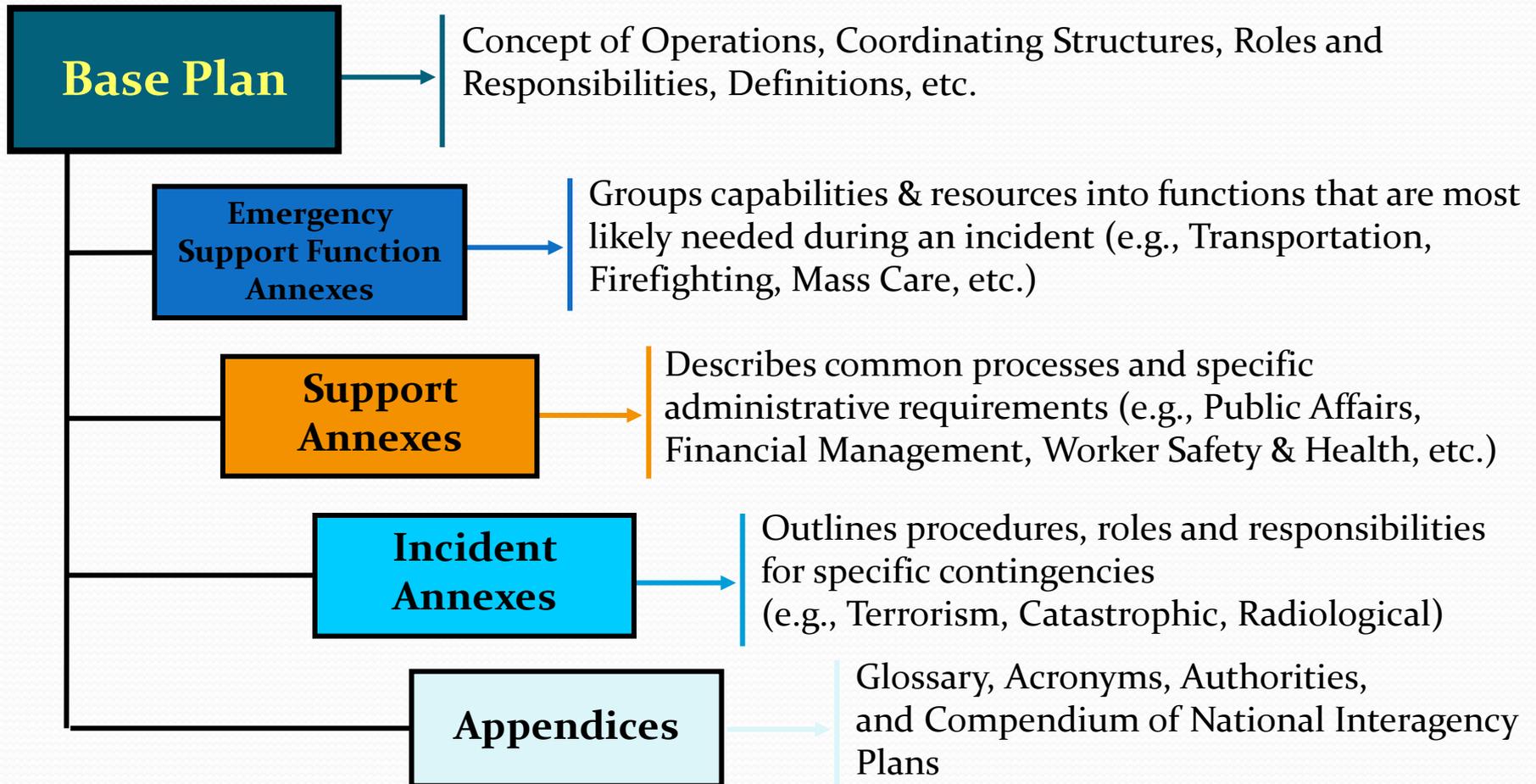


Emergency Operations Plan (EOP)

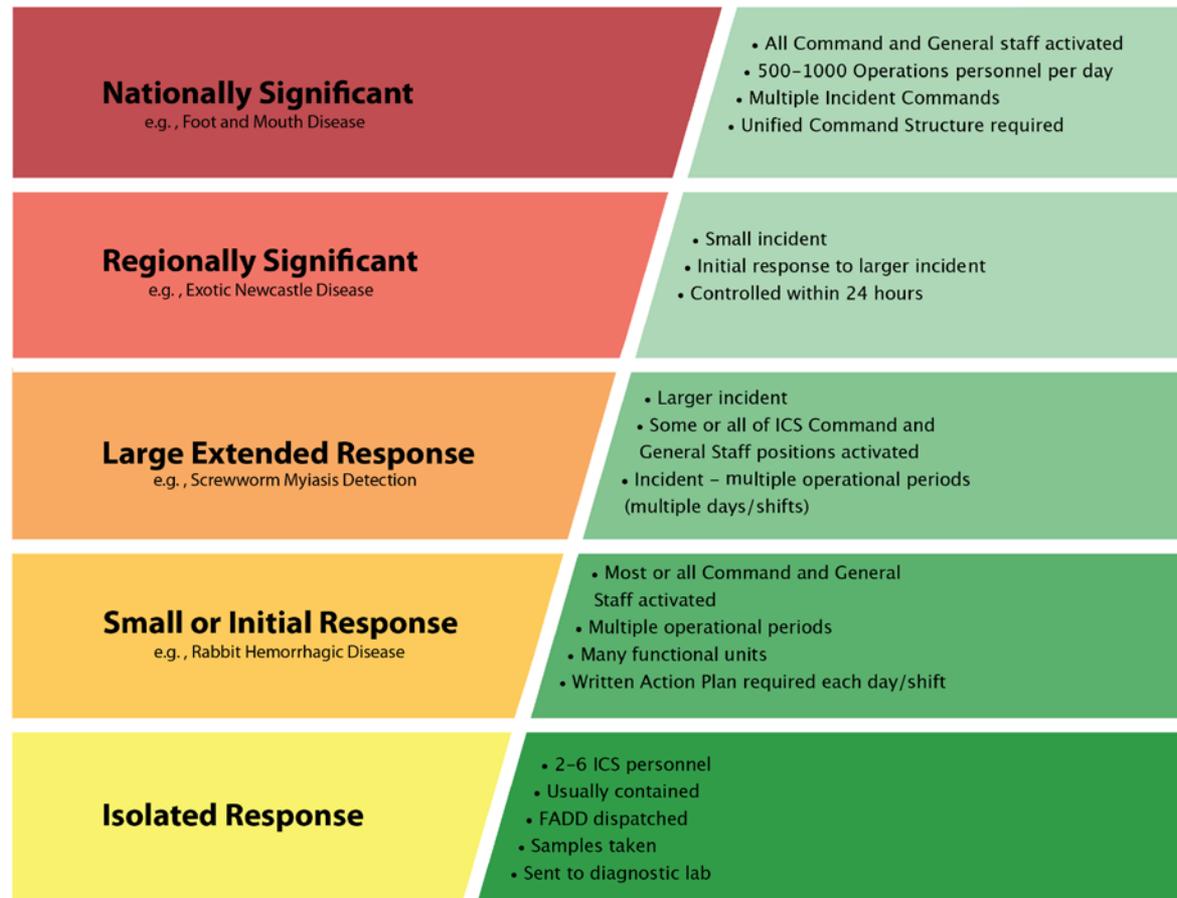


The primary purpose of the EOP is to outline the County's all-hazard approach to emergency operations in order to protect the safety, health, and welfare of its citizens throughout all emergency management mission areas. Through this EOP the County designates NIMS and the Incident Command System (ICS) as the frameworks within which all emergency management activities will be conducted.

Plan Structure



EOP – Activation Triggers



USDA NAHEMS

EOP – Activation Triggers

Make notification to County Emergency Management and/or alternate at the discretion of Command/Agency Leadership or as indicated below through direct contact and/or through use of Everbridge “Emergency Manager Notification Group.

Weather or Natural Event	Fire or Haz Mat	Industrial, Motor Vehicle or Marine	Utility/Infrastructure	Security or Societal
<ul style="list-style-type: none"> Flood warnings Tsunami (distant or local) watch/advisory/warning High wind warnings +80mph Volcanic eruptions (west coast) All other weather related warnings 	<ul style="list-style-type: none"> Structure fires – more than 10 displaced persons or large industrial event Wild land fires – w/in 1 mile of structures, or greater than 5 acres, or includes any citizen evacuations Haz Mat Incident Level 3 (State Haz Mat Team & Special resources required) 	<ul style="list-style-type: none"> Major Hwy/bridge closure +6 hrs. (Hwy 18, 20, 34, 101, 229) Rail accident or derailment Aircraft crashes (any) Mass Casualty Incidents – more than 8 victims Marine vessel in distress, 5+ victims requiring medical attention 	<ul style="list-style-type: none"> Power failure involving critical infrastructure facilities longer than 6+hrs Catastrophic failures – bridge, water/sewer systems, telecommunications 	<ul style="list-style-type: none"> Evacuations (school/college shelter in place actions, critical facilities) Multiple Explosive Devices at a location Terrorism Security Alerts Suspected or Actual Terrorist Incidents Incidents of National Consequence Amber Alerts

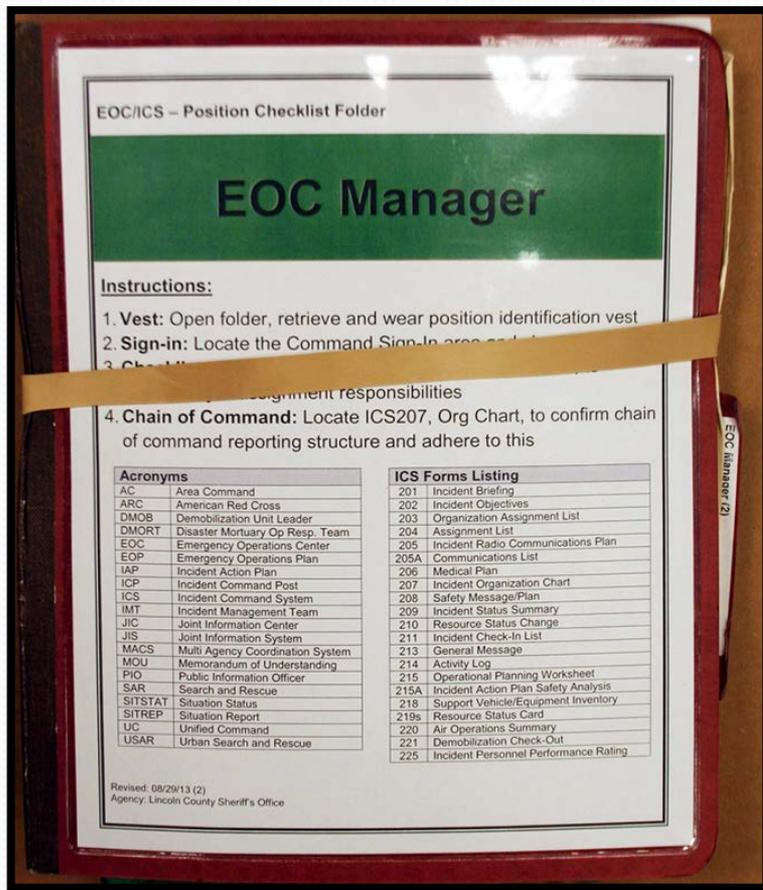
24/7 EM Coverage



EOP – Components and Tools

- Components:
 - Basic Plan – Overview of Approach to Emergency Ops
 - Emergency Support Functions - Response by Role
 - Incident Annexes – Roles/Responsibilities by Event
 - Annexes - Plans within a Plan
- Supporting Tools/Documents
 - FEMA ICS Forms
 - Lincoln Co. ICS/EOC Position Folders
 - EOC Resource and Contact Reference Sheets

EOP – Activation Tools, Position Folders



Just In
Time

Quick
Reference

Self
Contained

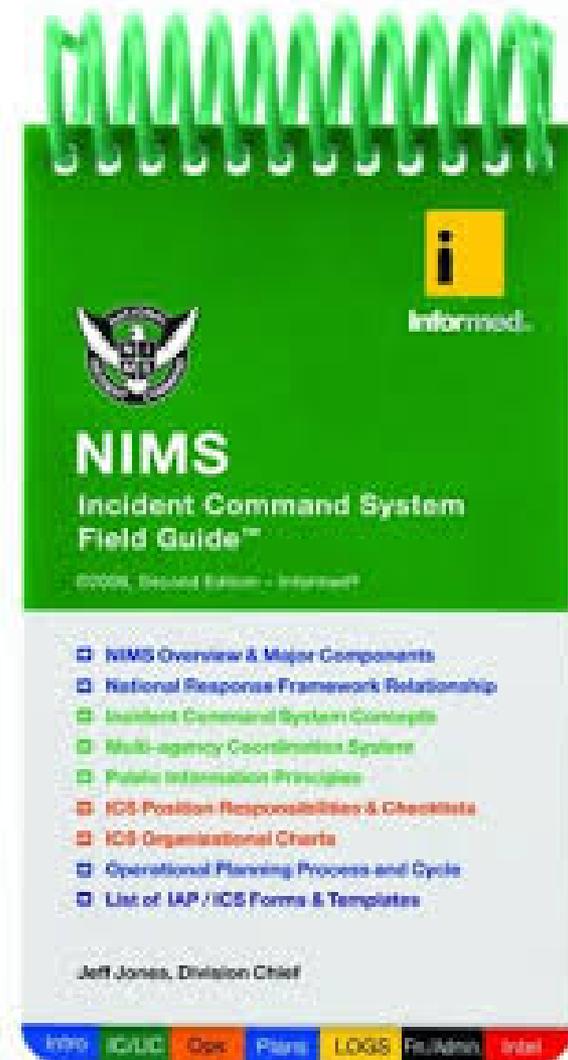
Mobile

Adaptable

Downtime
Capable

Command Structures

- Emergency Operations Center (EOC)
 - Emergency Support Functions (ESF)
 - Joint Information Center (JIC)
 - Damage Assessment Teams
 - Debris Mgmt Team
- Incident Command System (ICS)
 - Incident Command Post (ICP)
 - Unified Command (UC)
 - Area Command (AC)

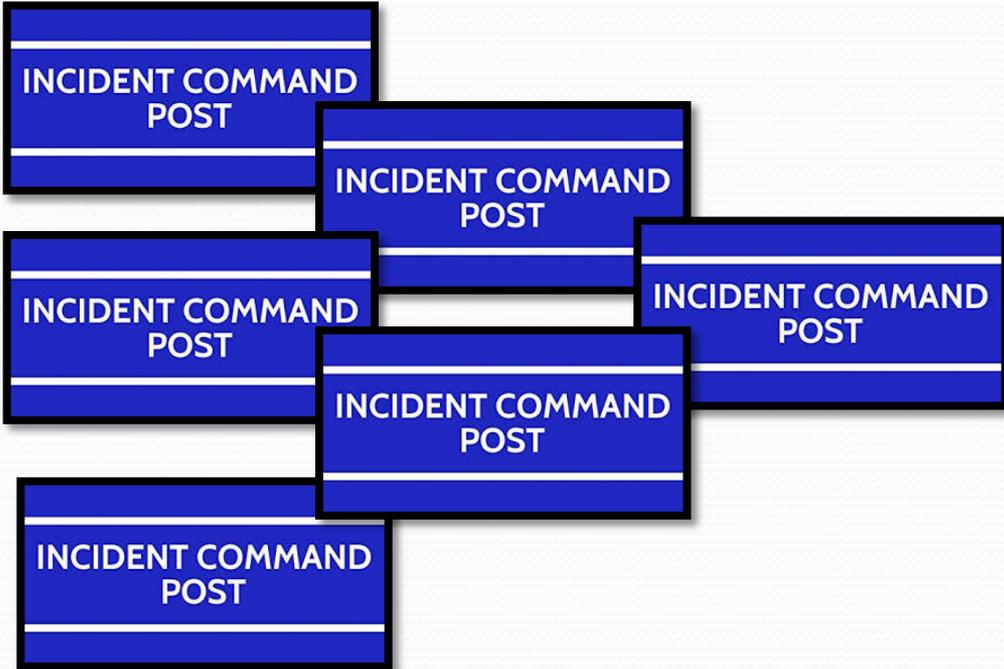


Command Structures



**Regional, State, Federal, National
Resources and Partners**

**Joint Information Center
(JIC)**



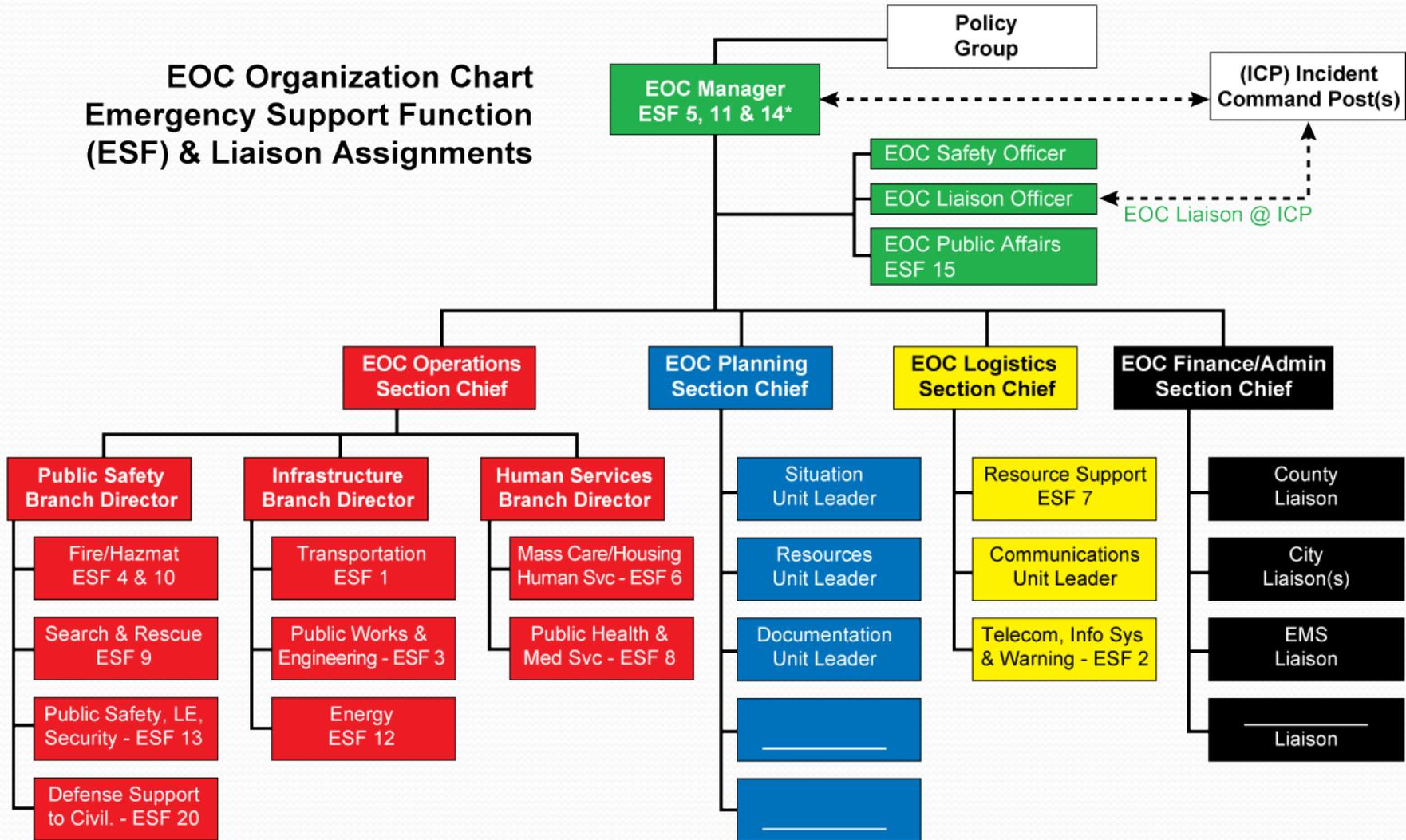
Emergency Operations Center

EOC

(Emergency Operations Center)

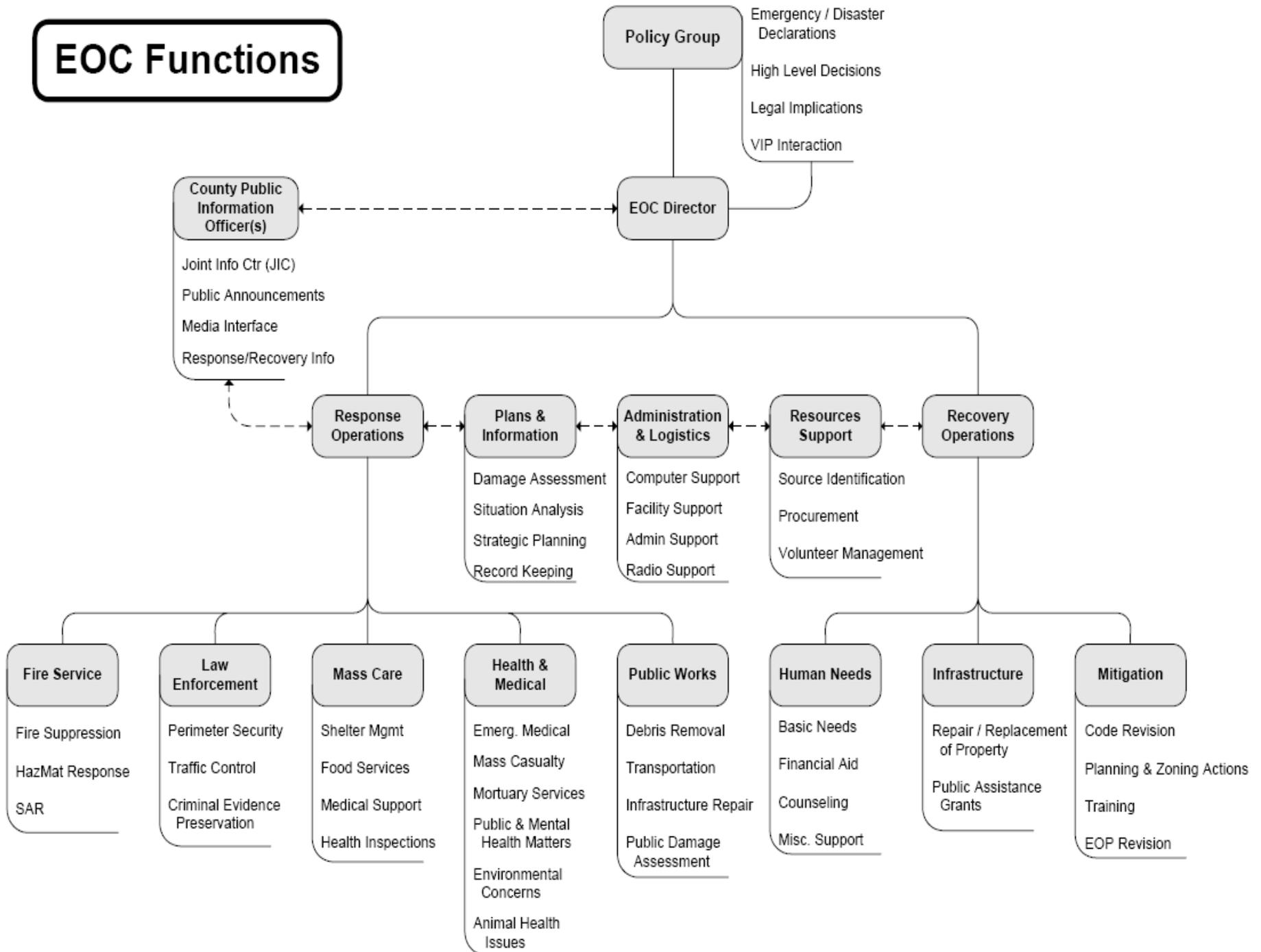
*An unfamiliar place
where uncomfortable officials
gather to make unpopular decisions
based on incomplete information
allocating inadequate resources
for unanticipated requirements
in too little time.*

EOC Organization Chart Emergency Support Function (ESF) & Liaison Assignments



*ESF 5 - Emergency Management
 ESF 11 - Agriculture & Natural Resources
 ESF 14 - Long Term Community Recovery & Mitigation

EOC Functions



Emergency Support Functions (ESF)

Annex	Function
ESF 1	Transportation
ESF 2	Communications
ESF 3	Public Works
ESF 4	Firefighting
ESF 5	Information and Planning
ESF 6	Mass Care
ESF 7	Resource Support
ESF 8	Health and Medical
ESF 9	Search and Rescue
ESF 10	Hazardous Materials
ESF 11	Food and Water
ESF 12	Energy
ESF 13	Military Support
ESF 14	Public Information
ESF 15	Volunteers and Donations
ESF 16	Law Enforcement
ESF 17	Agriculture and Animal Protection
ESF 18	Business and Industry

A

ESF# 8,11

COTS	FCPH
WRC	
CPH	OSUE

B

OPERATIONS

C

**PLANNING/
LOGISTICS**

D

ESF# 4,9,10,13

FIRE (CFO)	32nd CST
	COUS HAZMAT 4
EMS	NASCT
LE (CFO)	PCSO

ESF# 15

PIC

ESF# 6

HandOn	Sol Army
ARC	ADAMH
JFS	COAAA
VOAD	FOCA

ESF# 1

COFA	WORPC
AIRPORT	

ESF# 3, 12

FC ENG OFFIC - PRIVATE UTILITIES	METRO PARKS SAN ENG
----------------------------------	------------------------

LNO (FC School, 121 st ARW, OEMA)	ADMIN FINANCE
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ESF# 2

COARES, TIC, 311
MESSAGE TAKERS

ESF# 5,7,14

Franklin County Emergency Management and Homeland Security

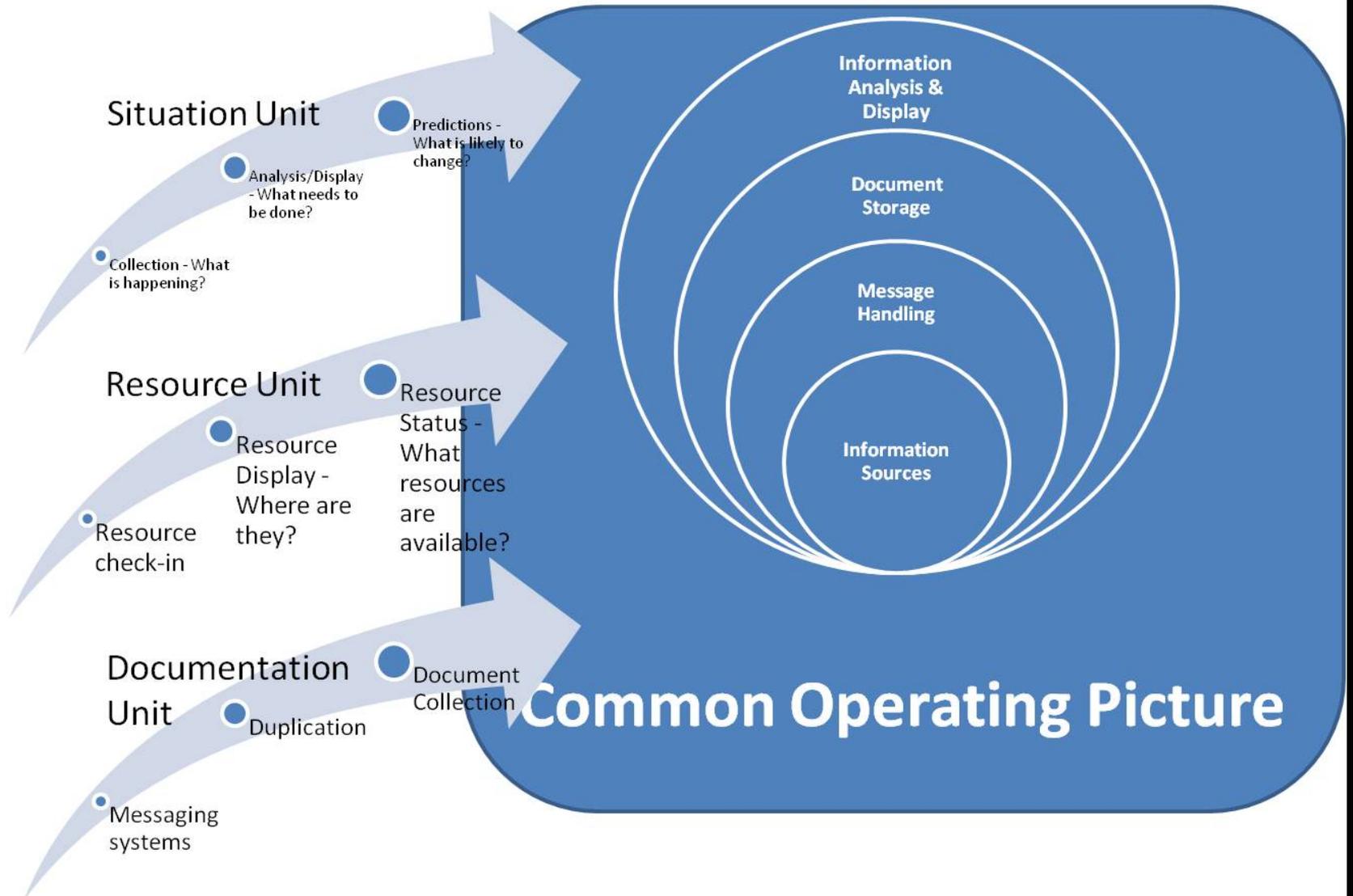
TIME KEEPING

Multiple partners from County, City, other entities make up County EOC

EOC Activation – Priority Set-up

- Notification of Activation (BOC, State, Stakeholders)
- Check In/Sign-in
- Communications
- Situational Assessment
 - Agency Accountability
 - County Operations Accountability
 - Current Conditions and Events
- Resource Coordination
 - Tracking, Processing and Ordering
- Public Information

EOC Information Management System



Additional Info

- Job Action Guides
- EOC Sit-Stat Assessment
- EOC Program Tracker
- EOC Sign-in, Agencies
- EOC Information Sheet

Lincoln County Situational Status Determination
Not affected/Normal Conditions
Affected, Minimally or Stable
Affected, Moderately
Affected, Significantly
Overwhelmed or No Response
Recovering or Returning to Stable

Revised: 05/29/15

Lincoln County Emergency Management EOC Job Action Guide (JAG)		Incident Commander	
INSTRUCTIONS: Utilize this form as a guideline for response by your assigned position and to document actions taken. Begin a new JAG for each operational shift change. FORM DISTRIBUTION: Original – Documentation Unit Leader at end of your operational shift.			
Event Information		Position Assignment	
Event Name:	Event Type: <input type="checkbox"/> Exercise <input type="checkbox"/> Actual	Your Printed Name/Signature:	
Operational Period No.:	Shift Start Time:	Home Agency:	Home Agency No.:
Shift Start Date:	Shift End Time:	Position Email:	
Duty Description		Position Contact No.:	Position Fax No.:
Provide overall strategic direction for hospital incident management and support activities, including emergency response, recovery and continuation of the Emergency Operations Center (EOC).		Position Radio Channel:	HAM Radio Call Sign:

Chain of Command Organizational Chart

```

graph TD
    IC[Incident Commander  
Role] --- PA[Priority Area]
    IC --- OSC[Operations Sector Chief]
    IC --- LSC[Logistics Sector Chief]
    IC --- AC[Administration Chief]
    IC --- LO[Liaison Officer]
    OSC --- PSC[Planning Section Chief]
    OSC --- FSC[Finance Section Chief]
    AC --- SO[Safety Officer]
    AC --- MTO[Medical/Trauma Officer]
        
```

Initial Position Duties	Documents and Tools
Assume Role and put on Identification Vest	- EOC Activation Folder
Form 211 – Sign In on Sign-in sheet	- Form 201 – Incident Briefing Form
Form 207 – Review and ensure you are listed on Org. Chart	- Form 206 – Incident Objectives Worksheet
Form 214 – Document all actions and activities during assignment	- Form 213 – Incident Action Plan Safety Analysis
Confirm Daily Supervisor is aware of your re-assignment	- Emergency Operation & Scenario Specific Plans
Receive briefing from Supervisor or outgoing person	- Radio (Internal) Handset
Confirm communication resources	

Adapted from Lincoln County Oregon (2014) Page 1 of 5 (Rev. 04/14)

Documentation – ICS “214”

- How do we document and account for our response efforts through the event to include all disciplines?
 - Public Information (PIO), Joint Information Center (JIC)
 - County Leadership
 - County EOC Support
 - Unified Command Partners
 - State Liaisons?



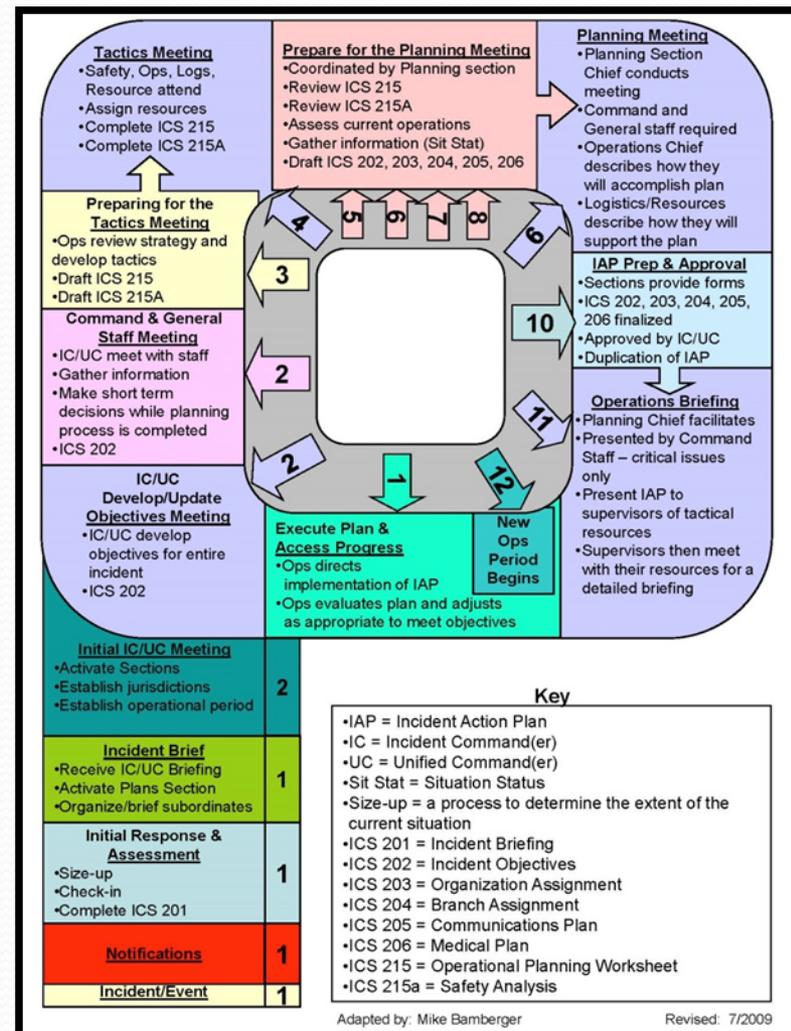
The image shows a sample of ICS Form 214, which is used for documenting incident response efforts. The form is divided into several sections:

- Section 1: Incident Name** (top left)
- Section 2: Operational Period (Date, Time)** (top right)
- Section 3: Incident Location (Address and City/State)** (middle left)
- Section 4: Incident Location (Map and GPS Coordinates)** (middle right)
- Section 5: Resource Log (Summary of Resources)** (bottom left)
- Section 6: Activity Log (Summary of Activities)** (bottom right)

The Resource Log and Activity Log sections contain multiple rows for recording individual resources and their activities during the incident.

Incident Action Plan

- Plan of incident goals
 - Required for each incident
 - Provides direction
 - Preferably written
 - Most basic plan outline
 - What needs to be done?
 - Who will do it?
 - How to communicate?
 - Injured personnel procedures



Incident Action Planning (IAP)

1. Incident Name	2. Operational Period to be covered by IAP (Date / Time) From: _____ To: _____	IAP COVER SHEET
3. Approved by: FOSC _____ SOSC _____ RPIC _____ _____ _____		
<h2>INCIDENT ACTION PLAN</h2> <p>The items checked below are included in this Incident Action Plan:</p> <p><input type="checkbox"/> ICS 202-OS (Response Objectives)</p> <hr/> <p><input type="checkbox"/> ICS 203-OS (Organization List) - OR - ICS 207-OS (Organization Chart)</p> <hr/> <p><input type="checkbox"/> ICS 204-OSs (Assignment Lists) One Copy each of any ICS 204-OS attachments:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Map <input type="checkbox"/> Weather forecast <input type="checkbox"/> Tides <input type="checkbox"/> Shoreline Cleanup Assessment Team Report for location <input type="checkbox"/> Previous day's progress, problems for location <hr/> <p><input type="checkbox"/> ICS 205-OS (Communications List)</p> <hr/> <p><input type="checkbox"/> ICS 206-OS (Medical Plan)</p> <p><input type="checkbox"/> _____</p>		
4. Prepared by: _____		Date / Time _____
IAP COVER SHEET		June 2000

Electronic version: NOAA 1.0 June 1, 2000

Incident Command System





Incident Command System

- On-scene incident management
 - Standard terminology
 - Modular, flexible and adaptable
 - Adjusts to incident size and complexity
 - Multiple agency cooperation
 - Efficient and effective management
 - Multiple sites or jurisdictions

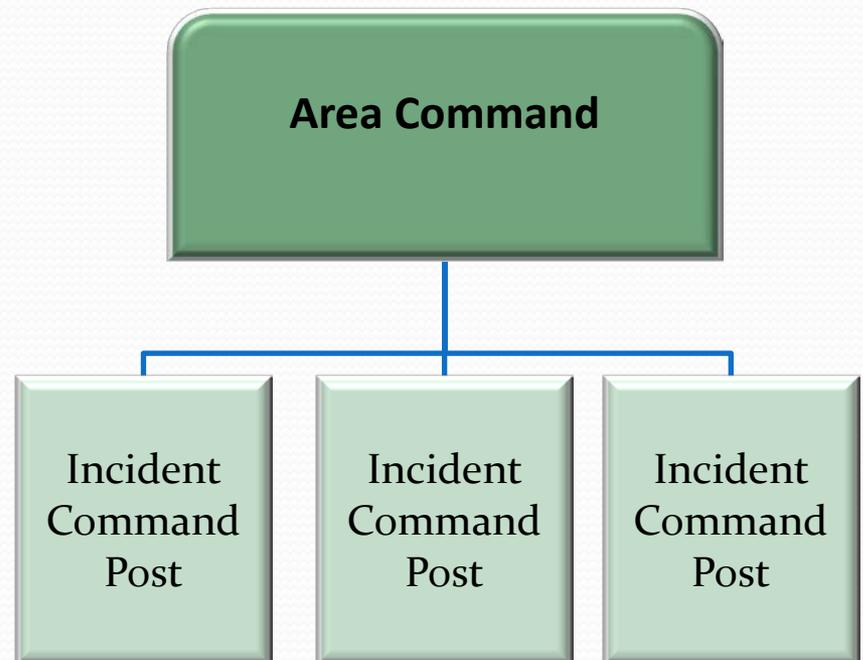


Unified Command

- Incidents involving multiple agencies
 - More than agency or political jurisdiction
- Goals
 - Develop incident objectives
 - Facilitate information flow
 - Eliminate redundancy

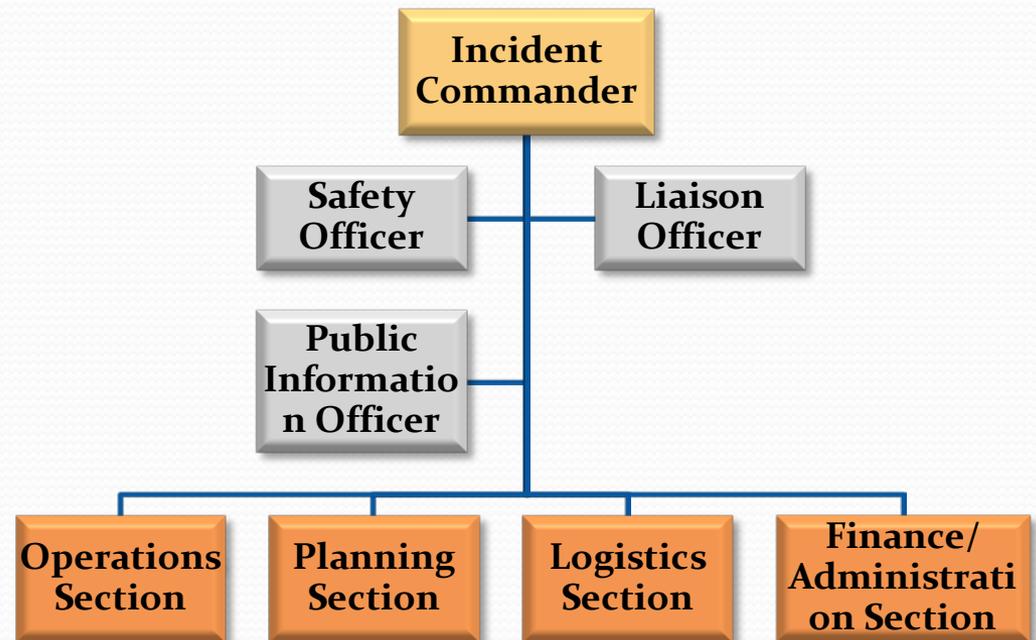
Area Command

- Oversees multiple Incident Command Posts
 - Multiple incident sites
 - Large, complex incidents



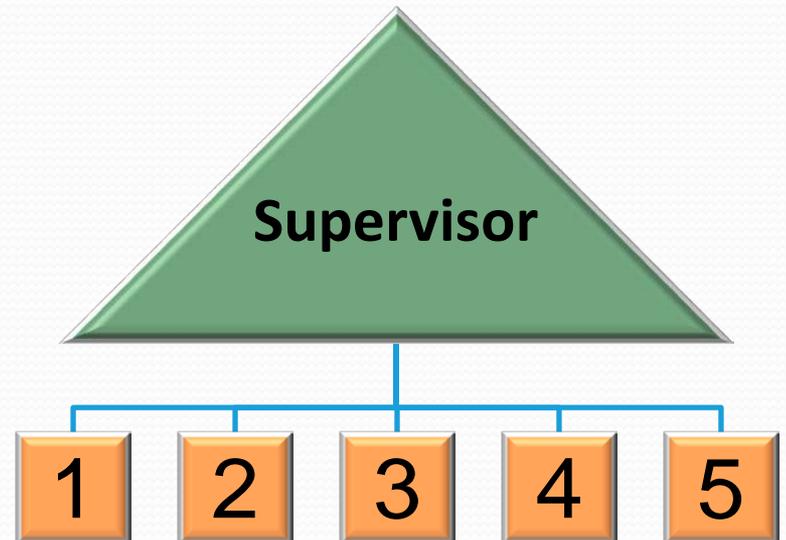
ICS Structure

- Top-down structure
- Five management functions
 - Incident Command
 - Logistics
 - Operations
 - Planning
 - Finance and Administration



Span of Control

- Individuals or resources one can supervise
 - Vital to effective incident management
 - 1:5 is ideal
 - 1:3
 - Shrink response
 - 1:7
 - Expand response





On the Incident Scene

- Incident command established
- Command post identified
- Call up ICS staff as needed
- Information to responders/stakeholders
- Incident Response Plan
 - Utilize local plans
- Assessments & documentation
- Evaluation

ICS Facilities



- Incident Command Post
 - Primary command functions (S)
- Staging Area
 - Resources await assignment
 - Possibly multiple sites
- Base (B)
 - Logistics and administration
- Camp (C)
 - Food, water sleeping and sanitary areas



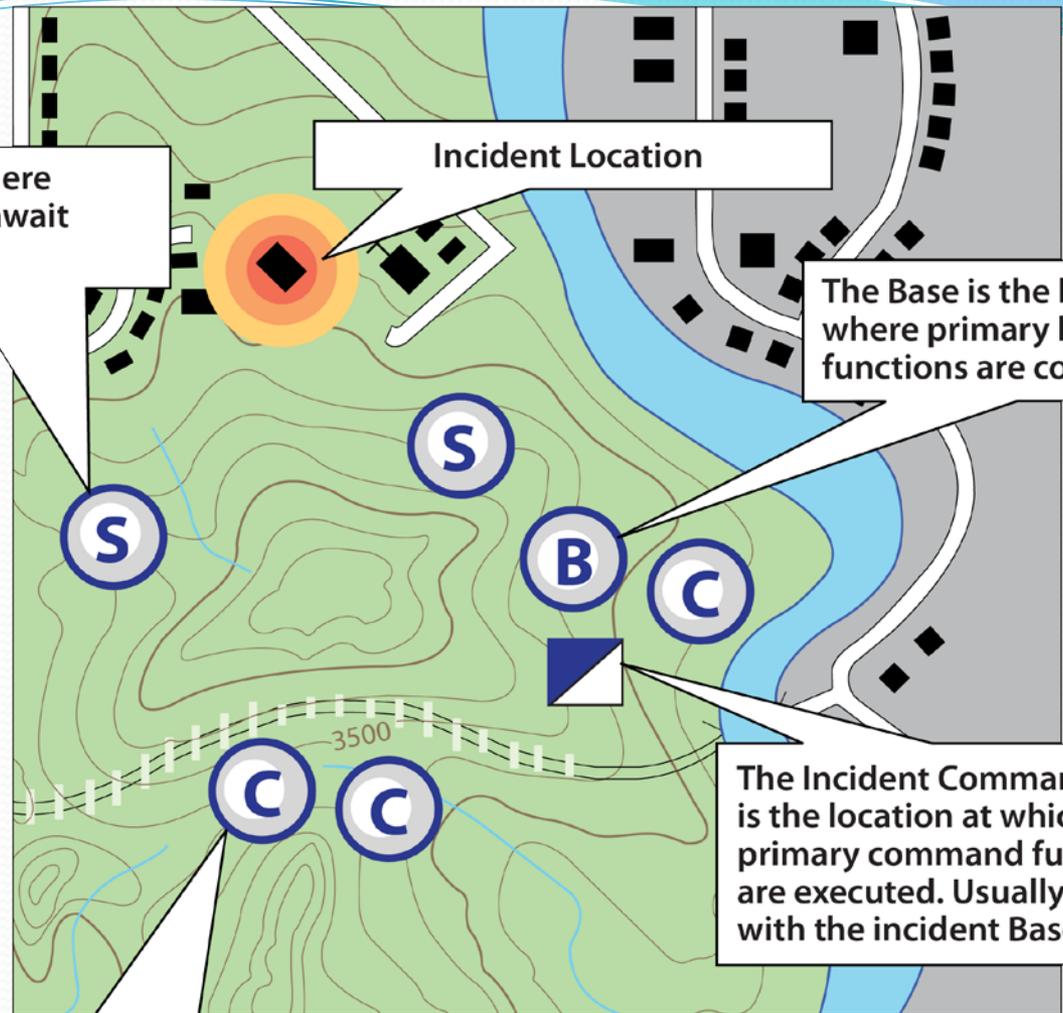
A Staging Area is where incident personnel await tactical assignment.

Incident Location

The Base is the location where primary logistics functions are coordinated.

The Incident Command Post is the location at which primary command functions are executed. Usually located with the incident Base.

Camps are where food, water, rest, and sanitary services are provided to incident personnel.





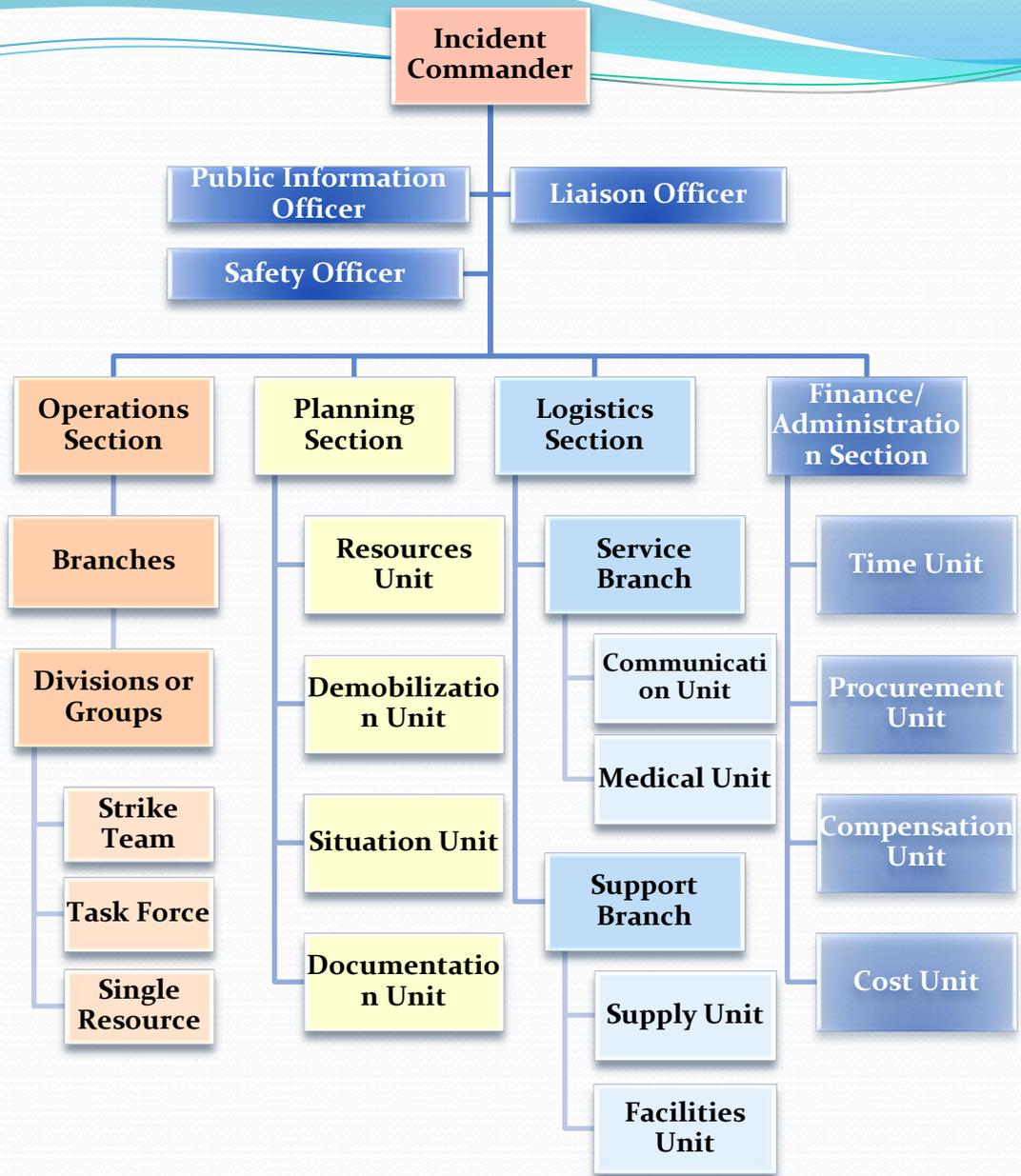
Leadership Titles

Organizational Level	Title
Incident Command	Incident Commander
Command Staff	Officer
General Staff Sections	Chief
Branch	Director
Division or Group (Operations Section)	Supervisor
Unit (Other Sections)	Leader
Strike Team/Task Force	Leader

The One Word Definition



- Command = Manages
- Operations = Does
- Logistics = Gets
- Planning & Intelligence = Plans
- Finance = Pays



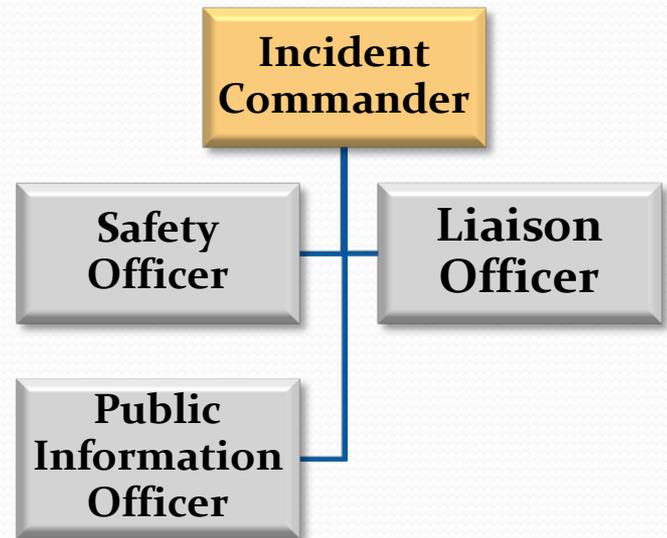


Incident Commander

- Incident Commander
 - Overall responsibility for incident
 - Sets incident objectives
 - Determines strategies
 - Establishes priorities
 - Only position that is always staffed
 - Responsible until delegation
- Command Staff
- General Staff

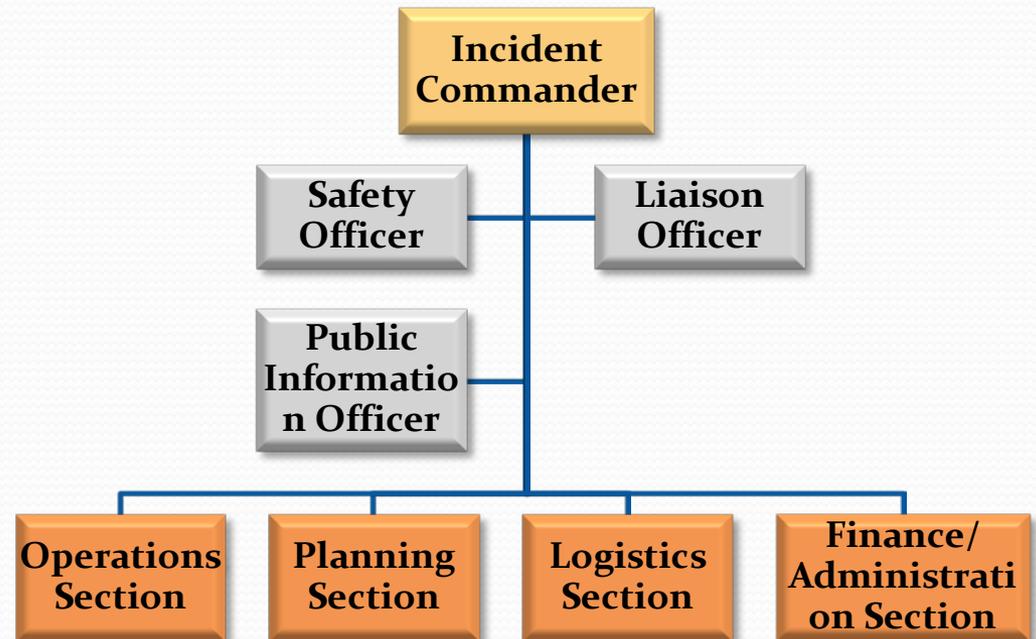
Command Staff

- Safety Officer
 - Monitors safety conditions, practices and procedures
- Liaison Officer
 - Primary contact for supporting agencies
- Public Information Officer
 - Provides information to stakeholders



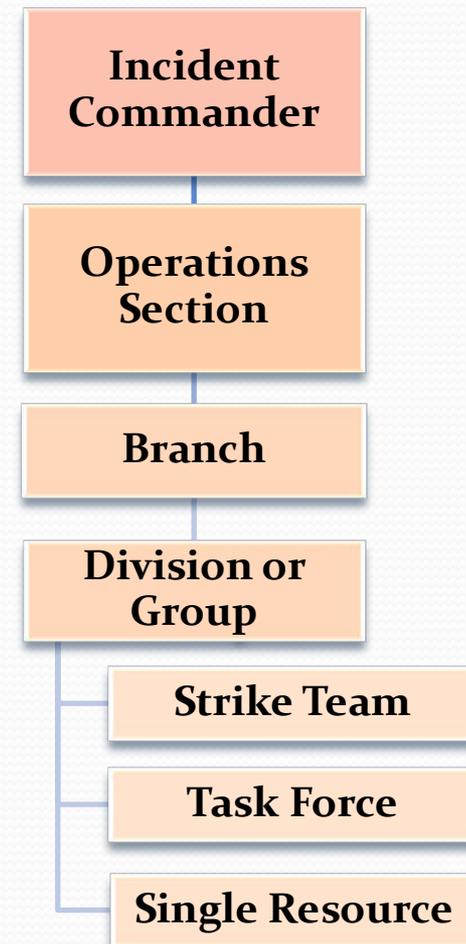
General Staff

- Operations
- Planning
- Logistics
- Finance and Administration



Operations Section

- Perform operations to meet incident goals
- Develop tactical assignments and organization
- Direct all tactical resources



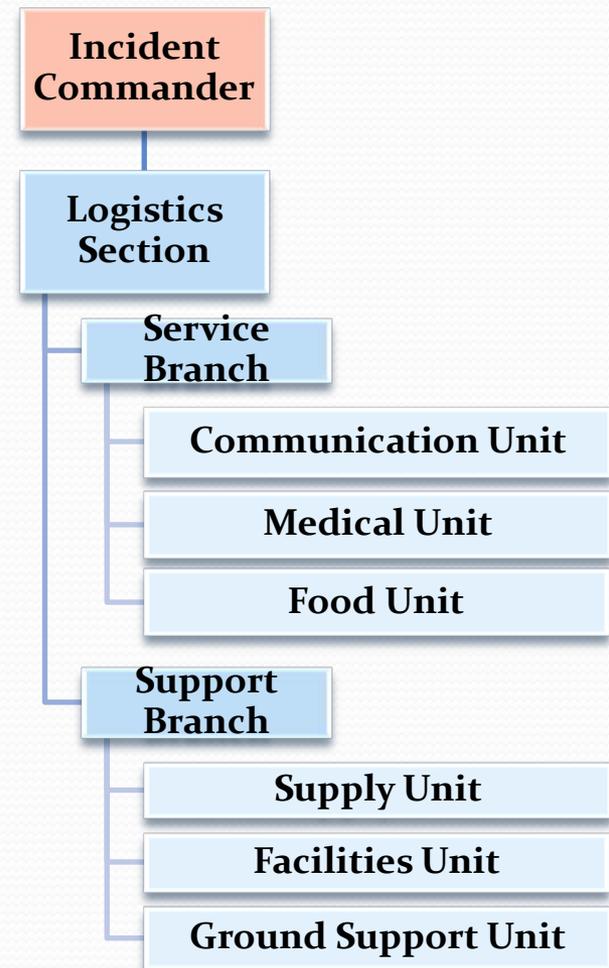
Planning Section

- Collect, evaluate and disseminate information pertaining to incident
- Maintain status of resources
- Prepare and document Incident Action Plan



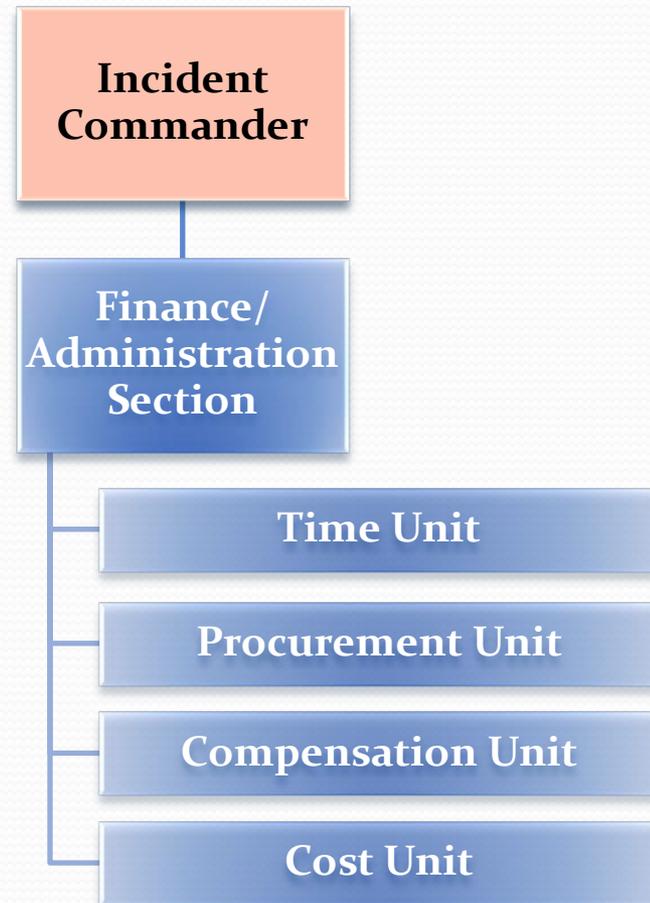
Logistics Section

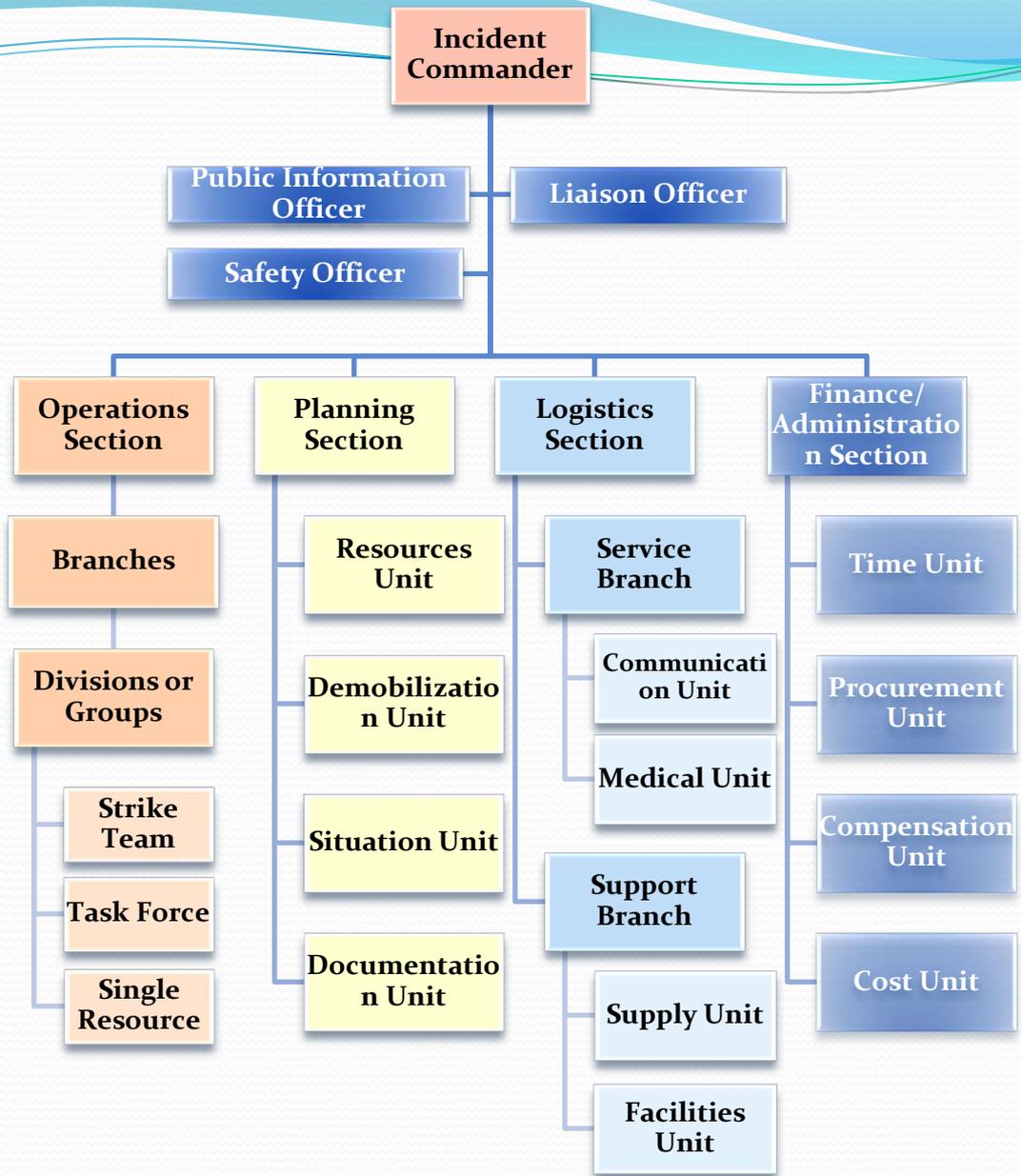
- Provide support, resources and all other services needed to meet incident objectives
 - Personnel
 - Materials
 - Facilities
 - Services



Finance/Administrative Section

- Monitor cost associated with incident
- Provide accounting, procurement, time recording and cost analyses







Public Information

- Centralized and uniform public and business communication strategies?



New Lincoln Co. PIO Tools

Reference guide for key messages during the initial hours of a disaster

PUBLIC COMMUNICATIONS

Confidently communicate any known facts, address concerns/reassure the public, and express genuine empathy and concern for public safety:

- **What** happened and **where** it happened
- **What** we know; don't know
- **What** county government is doing about it and **why**
- **When** conditions may improve
- **How** people can stay safe and informed, and support response efforts

Dress formally/casually for the occasion; look for opportunities to help residents deal with the disaster.

Communicate your activities and coordinate messaging with the agency PIO or Joint Information Center.

EMPLOYEE COMMUNICATIONS

Communicate any known facts and demonstrate genuine concern for their personal safety.

Provide clear policy directives:

- If you are **at work**...
- If you are **at home**...

Share ways to **stay informed**:

- Employee information line: 541.265.4909
- Employee email accounts...updates will continue to be distributed via email

PUBLIC INFORMATION RESOURCES

Situation Updates & Status of County Government
www.co.lincoln.or.us

Social Media

Twitter: @lcsheeriffoffice
Facebook: lincolncountysheeriff

Citizen Mass Notification System
www.lincolncountysheeriff.net

(register for emergency alerts and safety information notifications)

Safe and Well

www.americanredcross.org
(search for missing loved ones and register your well-being)

Emergency Supplies Checklist
www.ready.gov

DRAFT 04/14/16

LINCOLN COUNTY EXECUTIVE

Reference guide for key messages during the initial hours of a disaster



Contact Information is Not For Public Distribution

Emergency Operations Center
eo@lincolncounty.co.lincoln.or.us
541.265.4141

Joint Information Center
jic@lincolncounty.co.lincoln.or.us
541.265.0610

Executive Communications Team
Casey Miller 541.961.1627 (mobile)
Jenny Demaris 541.270.0702 (mobile)
Wayne Belmont 541.xxx.xxxx (mobile)
Curtis Landers 541.961.8443 (mobile)

800 MHz Radio Communications
W7LCS, W7LCS@winlink.org

PIO Message Development Worksheet



PIO Message Development Worksheet EOC - Lincoln County, Oregon

Step 1: Determine Audience, Message Purpose, and Delivery Method by checking each that applies:

Audience:	Purpose of Message:	Method of Delivery:
<input type="checkbox"/> Relationship to event	<input type="checkbox"/> Give facts/update	<input type="checkbox"/> Print media release
<input type="checkbox"/> Demographics (age, language, education, culture)	<input type="checkbox"/> Rally to action	<input type="checkbox"/> Web release
<input type="checkbox"/> Level of outrage (based on risk principles)	<input type="checkbox"/> Clarify event status	<input type="checkbox"/> Through spokesperson (TV or in-person appearance)
	<input type="checkbox"/> Address rumors	<input type="checkbox"/> Radio
	<input type="checkbox"/> Satisfy media requests	<input type="checkbox"/> Mass notification system
		<input type="checkbox"/> EAS system

Step 2: Construct message using six basic emergency message components:

Expression of empathy:

Clarifying facts/call for action:

Who _____

What _____

Where _____

When _____

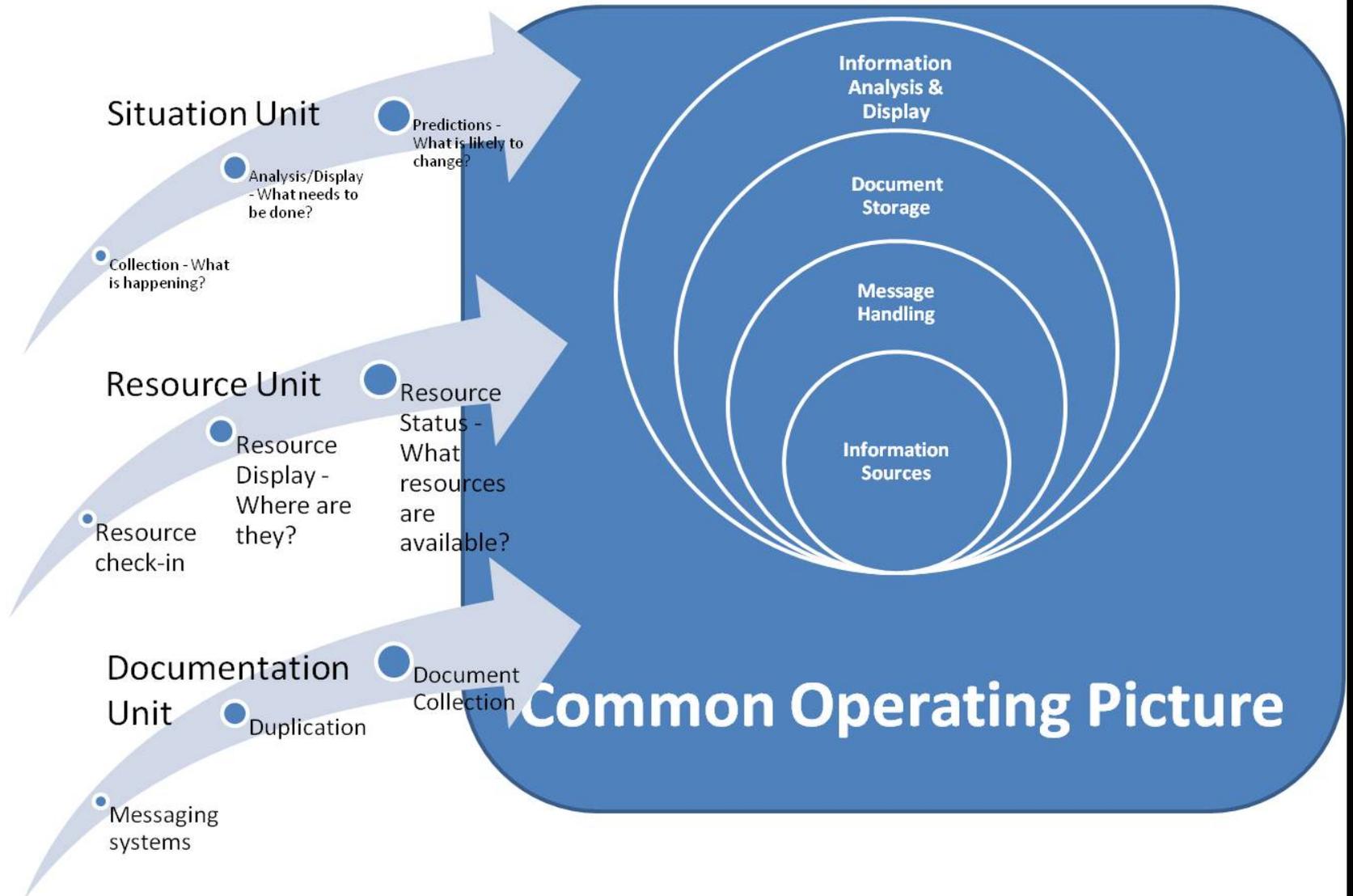
Why _____

How _____

Situational Assessment

- What information do we send?
- When do we send the information?
- Where do we send the information?
- How do we send the information?

EOC Information Management System



Position Checklists, Forms, Software Tools

- Plans Section – Situational Unit Leader
- Data Collection Forms
 - ICS 213 General Message
 - ICSC 214 Activity Log
 - ICS 201 Incident Briefing
 - ICS 209 Incident Status Summary
- Data Collection Software
 - Situation Summary Workbook
 - ICS Forms Workbooks
 - Ops Center

Situation Unit Leader Position Checklist

The following checklist should be considered as the minimum requirements for this position. Note that some of the tasks are one-time actions; others are ongoing or repetitive for the duration of the incident.

- | <input checked="" type="checkbox"/> | Task |
|-------------------------------------|---|
| <input type="checkbox"/> | 1. Obtain briefing from Planning Section Chief. <ul style="list-style-type: none">• Review ICS Form 201 for incident status.• Determine incident objectives and strategy.• Determine necessary contingency plans.• Identify reporting requirements and schedules-both internal and external to the incident. |
| <input type="checkbox"/> | 2. Organize and staff Unit, as appropriate: <ul style="list-style-type: none">• Assign Field Observers.• Request Technical Specialists, as needed. |
| <input type="checkbox"/> | 3. Supervise Technical Specialists as assigned (on very complex incidents, it may be necessary to assign a supervisor to oversee Technical Specialists): <ul style="list-style-type: none">• Brief Technical Specialists on current incident status.• Assign analysis tasks.• Notify staff of time lines and format requirements.• Monitor progress. |

Submitting Information to County EOC

- Situational Assessment and Common Operating Picture for Special Districts, Cities and Tribal Partners
- Preferred Submission to the County EOC
 - 1) Email, **Word/Excel version when possible**
 - 2) Fax
 - 3) In Person
 - 4) Phone
 - 5) Radio

Situational Assessment and Common Operating Picture For Special Districts, Cities and Tribal Partners To EOC - Lincoln County, Oregon

```

graph TD
    A[Event Occurs or Potential Exists: Notification Made to County EM] --> B[Initial Check-In, Report]
    B --> C[Situational Updates]
            
```

- Notification may be made directly through Dispatch Center or agency representative to County Emergency Manager; provide basic event information
- County Emergency Manager will validate OREs as notified, as appropriate to event

- Participate in County EOC Check In/Briefing teleconferences when requested
- Utilize color code system for agency check in when requested
- Participate in additional briefings with County EOC Sit Stat Unit Leader when requested

Public Safety Leadership Situational Status Report
State your name, agency and color designation

WHITE	Not Affected/Normal Conditions
GREEN	Affected, Minimally or Stable
YELLOW	Affected, Moderately
RED	Affected, Significantly
BLACK	Overwhelmed or No Response
GREY	Recovering or Returning to Stable

© Card found, call 541-205-4199 to return. Revised 11/0/15

- Once determination has been made regarding complexity of event and number of estimated operational shifts then establish consistent timeframes with County EOC, PLANS Section, to provide situational updates
- The ICS 201 Initial Briefing and ICS 209 Incident Status Summary will be the two most valuable data sources for County EOC to draw consistent and accurate information from
 - Other Special Districts such as Fire, Dispatch, Ambulance, Hospitals, Roads, Water, Schools and local State/Federal partners will be asked to provide event specific information directly to a City, Tribe or County EOC dependent upon where event locations.
 - If a multi-jurisdictional or catastrophic event has occurred then multiple agencies may agree upon establishing one situational unit for the entire County; but until that is established each City/Tribe is responsible for collecting, validating and providing data to County EOC.
 - Use the following guideline for submitting situational update information to County EOC

Situational Assessment Submission Methods to Lincoln County EOC			
Submission to EOC	Update Type	Timeframe	Additional Information
Preferred 1) Email 2) Fax 3) In person 4) Phone 5) Radio	Initial Report to County EM	ASAP	Briefing to County EM can9* be made through basic report from Dispatch or direct contact from agency representative
	County EOC Briefing/Check Ins	Varies	Identifies overall effect on jurisdictions and general population and potential resource needs to support response system
	Critical Event Changes	ASAP, phone or in person	Reporting to County EOC for critical event changes such as loss of life, responder injury, additional damage or change in event conditions
	ICS 201 Initial Briefing	w/in 4-6+hrs of onset of event	Establishes baseline event information, utilized for initial planning assumptions. < (1) OPS period may be a verbal report; ≥ (1+) OPS period full report format
	ICS 209 Incident Status Summary	Prior to next OPS period	Establishes consistent event intelligence, utilized for planning assumptions and to develop County summary report to State ECC
Technology Not Available 1) In Person 2) Amateur Radio 3) Satellite Phone 4) Other Radio	Emergency Declarations	w/in 6-12 hours of completion	City and Tribe – Information is included in County EOC report to State ECC
	Incident Action Plans (IAP's)	Prior to next OPS period	Multi OPS period events
	Damage Assessment	Timeframe established by County EOC/State ECC	Individuals/Business Damage: City, Tribe responsible for jurisdictional assessment; County responsible for unincorporated areas and final summary report to State ECC Public Infrastructure: Cities, Tribes, County and Special Districts responsible for jurisdictional assessment

Situational Status updates from the County EOC will be made in the same order as "preferred submission"

Lincoln County SA&COP Algorithm (03/23/16) **DRAFT** Page 1 of 1

ICS 213 General Message Forms

General Message (ICS 213) EOC - Lincoln County, Oregon		Message #: xxxxx
1. Incident Name:		Delivery via: <input type="checkbox"/> Phone <input type="checkbox"/> Email <input type="checkbox"/> Fax <input type="checkbox"/> In Person <input type="checkbox"/> Amateur Radio _____
2. To (Agency, Name and Title):		Contact Info:
3. From (Agency, Name and Title):		Contact Info:
4. Subject:	5. Date:	6. Time:
7. Message:		
Response Needed: <input type="checkbox"/> No – Informational <input type="checkbox"/> Yes – Low Priority <input type="checkbox"/> Yes – Med Priority <input type="checkbox"/> Yes – Urgent Priority	Purpose of Message: <input type="checkbox"/> Update: Prior Message #: _____ <input type="checkbox"/> New Event/Incident Info <input type="checkbox"/> Request for Information:	<input type="checkbox"/> Submitting Information <input type="checkbox"/> Emerg. Declaration <input type="checkbox"/> ICS 201 <input type="checkbox"/> ICS 209 <input type="checkbox"/> IAP <input type="checkbox"/> ICS 213 RR <input type="checkbox"/> Other:
Regarding: <input type="checkbox"/> Weather <input type="checkbox"/> Responders <input type="checkbox"/> Victims <input type="checkbox"/> Infrastructure <input type="checkbox"/> Resources <input type="checkbox"/> Other		
8. Approved by (Agency, Name and Title):		Signature:
9. Reply:		
10. Replied by (Agency, Name and Title):		Signature:
Date/Time Transmitted:	Call Sign:	Agency ID# To/From: /

- Forms will be pre numbered and after tested will be printed in triplicate
- Can be utilized for formal or informal sharing of information
- Is not intended for resource requests – use ICS₂₁₃ RR

ICS 209 Incident Status Summary Form

INCIDENT STATUS SUMMARY (ICS 209)				
*1. Incident Name:		2. Incident Number:		
*3. Report Version (check one box on left): <input type="checkbox"/> Initial Rpt # <input type="checkbox"/> Update (if used): <input type="checkbox"/> Final		*4. Incident Commander(s) & Agency or Organization:	5. Incident Management Organization:	*6. Incident Start Date/Time: Date: _____ Time: _____ Time Zone: _____
7. Current Incident Size or Area Involved (use unit label – e.g., "sq mi," "city block"):	8. Percent (%) Contained Completed	*9. Incident Definition:	10. Incident Complexity Level:	*11. For Time Period: From Date/Time: _____ To Date/Time: _____
Approval & Routing Information				
*12. Prepared By: Print Name: _____ ICS Position: _____ Date/Time Prepared: _____		*13. Date/Time Submitted: Time Zone: _____		
*14. Approved By: Print Name: _____ ICS Position: _____ Signature: _____		*15. Primary Location, Organization, or Agency Sent To:		
Incident Location Information				
*16. State:	*17. County/Parish/Borough:		*18. City:	
19. Unit or Other:	*20. Incident Jurisdiction:		21. Incident Location Ownership (if different than jurisdiction):	
22. Longitude (indicate format): Latitude (indicate format):	23. US National Grid Reference:		24. Legal Description (township, section, range):	
*25. Short Location or Area Description (list all affected areas or a reference point):			26. UTM Coordinates:	
27. Note any electronic geospatial data included or attached (indicate data format, content, and collection time information and labels):				
Incident Summary				
*28. Significant Events for the Time Period Reported (summarize significant progress made, evacuations, incident growth, etc.):				
29. Primary Materials or Hazards Involved (hazardous chemicals, fuel types, infectious agents, radiation, etc.):				
30. Damage Assessment Information (summarize damage and/or restriction of use or availability to residential or commercial property, natural resources, critical infrastructure and key resources, etc.):	A. Structural Summary	B. # Threatened (72 hrs)	C. # Damaged	D. # Destroyed
	E. Single Residences			
	F. Nonresidential Commercial Property			
	Other Minor Structures			
	Other			
ICS 209, Page 1 of ____		* Required when applicable.		

- ICS 209 may be the most valuable tool available to document and validate event information – if multiple jurisdictions utilize the form information can be collated at a City, Tribal or County EOC then forward to State ECC.
- This information also assists to validate resource needs when limited and validate needed expenditures

Excel Workbooks - FREE

2010 ICS Forms and Resource Tracking Workbook

Version 3.2.4

Initial Attack ICS-201

Extended Attack Forms Workbook

Resource Worksheets

Updated 8/3/2015 © Mark Ethridge / Texas IMT (2015)

[Download the latest version.](#) [Email Mark Ethridge](#) [Donate with PayPal](#)

This workbook is a continuation of the original creation of Mark Ethridge and Shane Brown. It may be freely distributed to anyone that wants to use it.

START HERE

Incident Name: **Charged 203 OSC and Branch order**

Date From: **08/03/15**

Date To: **08/03/15**

Time From: **18:32**

Time To: **18:32**

Incident Number: **N/A**

*Note: Times must be in 00:00 format

Texas IMT
Incident Management Solutions
Training and Services

Note: Not all of the worksheets are accessible from the buttons. You may have to look at the tabs to find everything.

Free tools to assist you with tracking needed event information and completion of ICS Forms

LINCOLN COUNTY - EMERGENCY OPERATIONS CENTER

SITUATIONAL SUMMARY

Casualties:		EOC Priorities	
Injured	0	Hospital Status	
Dead	0	Incidents	
Missing	0	Major Events	
TOTAL:	0	Lifeline Status (People Affected):	0
		Medical Patients	0
Search and Rescue Missions	0	Press Releases	0
Evacuated, People:	0	Resources, New	
Sheltered, Total People:	0	Road Closures	0
Total Estimated Response Cost	\$0.00		
Warnings Issued:	0	Law Enforcement & Fire Facilities	
Requests	0	Resources, Database	
Tasks	0	Responder/Support Overview	
		Weather	
		Damage (Structures)	
			Residential Commercial TOTAL
		Damaged	0 0 0
		Destroyed	0 0 0
		TOTAL	0 0 0

Resource Requests/ Processing

- When do we request resources?
- How do we request resources?
- Who do we request resources from?

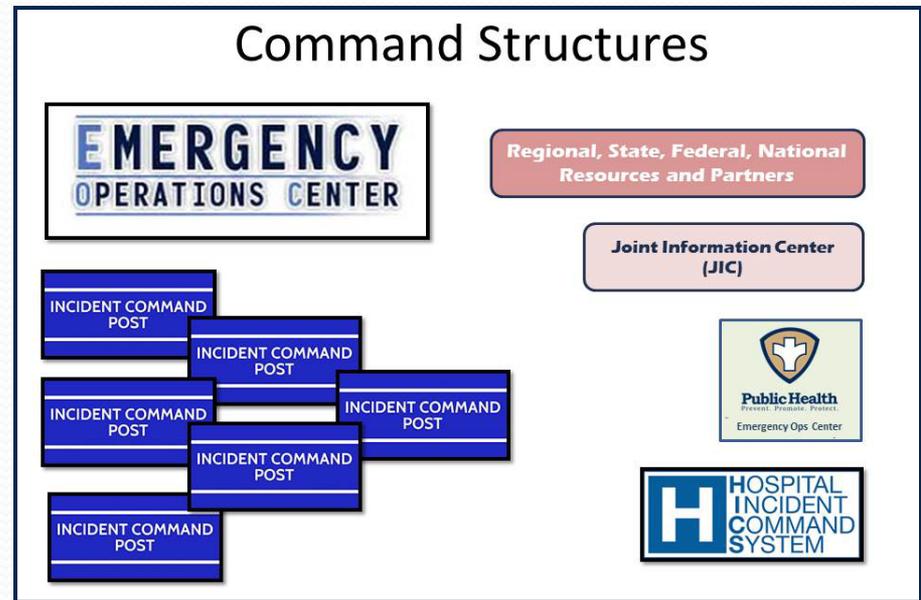
Life Span of a Resource Request



What critical components within all levels of our government are put into motion to successfully receive necessary requested resources?

Life Span of a Resource Request: Resource Requisition Components

- **Pre Request Requirements:**
 - Exhaust all available resources prior to request to next level of government, i.e., internal staffing/equipment and volunteers, mutual aid, private sector
 - Authorization by agency policy (emergency operations plan), administrative code, executive order (National Incident Management System/Incident Command System)
 - Financial ability to pay for and authorization to utilize said funds for purpose



Life Span of a Resource Request: Resource Requisition Components

- **Request Types:**
 - Specific – Specific equipment, supply, personnel (resource typing)
 - Tactical Objective – Road clearing, debris removal (list mission not equipment to allow for flexibility)
- **Methods for Requesting Resources:**
 - Written requests (preferred)
 - Incident Command System - ICS 213 Resource Request (form)
 - via designated software program, email, fax or hand delivered
 - Verbal requests via relayed communications such as radio (amateur, digital winlink, or traditional public safety) or telecommunication (satellite, cell or landline)



Life Span of a Resource Request: City to County



Following catastrophic earthquake, city jurisdiction identifies need for debris removal and road clearing mission.

Resources unable to be obtained locally or through mutual aid, request made to County EOC via amateur radio.

Position Checklists, Forms, Software Tools

- 3 Positions play a role in tracking, obtaining and paying for needed resources
 - Plans Section – Resource Unit Leader
 - Logistics Section – Supply Unit Leader
 - Finance/Admin – Procurement Unit Leader
- Resource Ordering Forms
 - ICS 213 RR – Resource Request
- Data Collection Software
 - Situation Summary Workbook
 - ICS Forms Workbooks
 - Ops Center

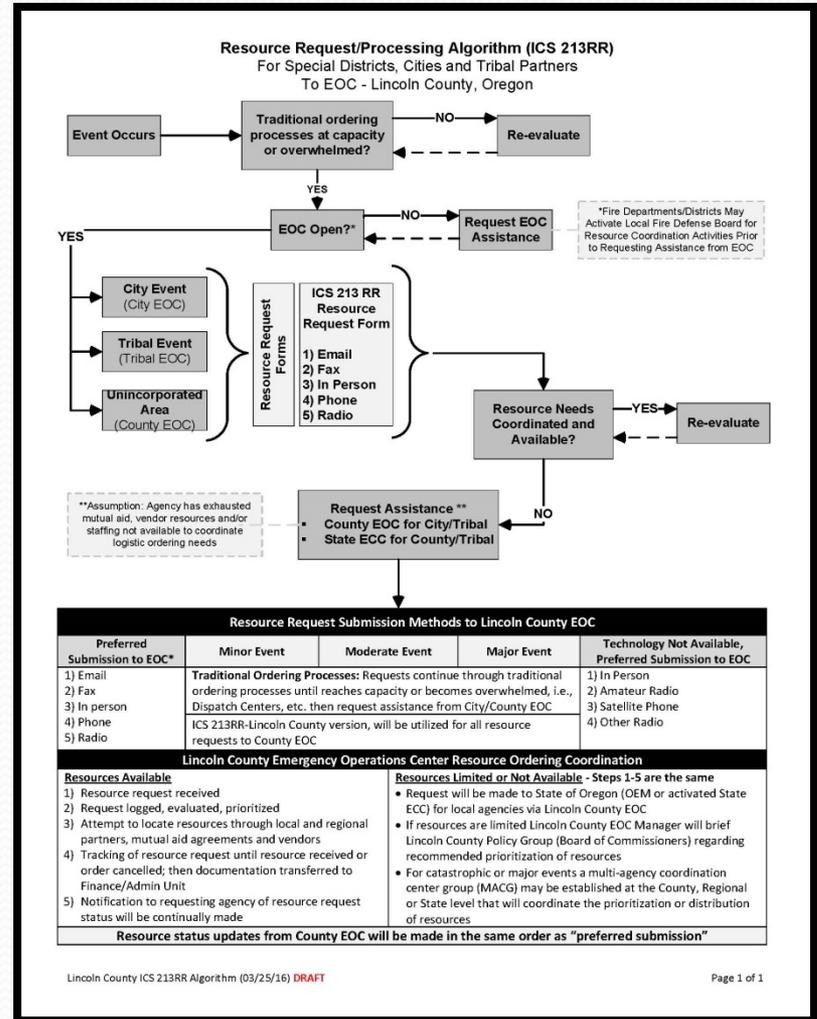
Resources Unit Leader Position Checklist

The following checklist should be considered as the minimum requirements for this position. Note that some of the tasks are one-time actions; others are ongoing or repetitive for the duration of the incident.

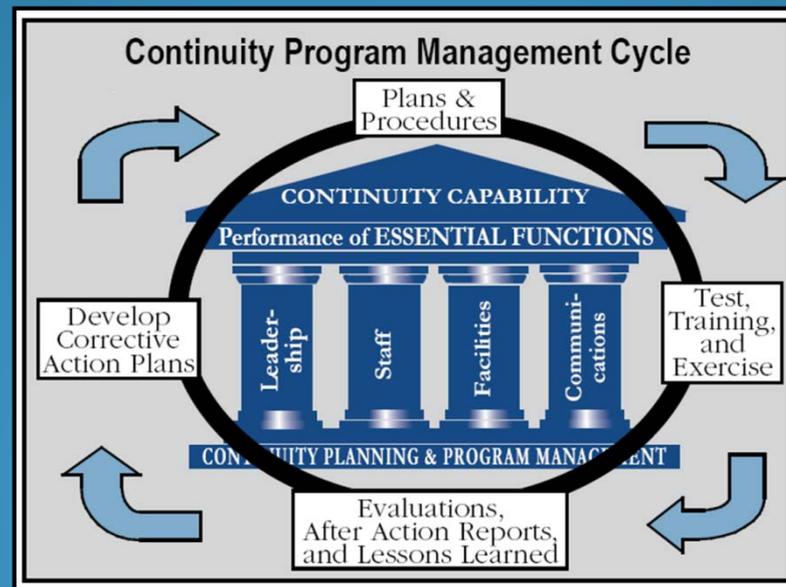
- | <input checked="" type="checkbox"/> | Task |
|-------------------------------------|---|
| <input type="checkbox"/> | 1. Obtain briefing from Planning Section Chief. |
| <input type="checkbox"/> | 2. Organize, staff, and supervise Unit, as appropriate, and provide for adequate relief. |
| <input type="checkbox"/> | 3. Establish check-in function at incident locations (ICS Form 211). |
| <input type="checkbox"/> | 4. Establish contact with incident information sources such as Staging Area Manager, Operations Section Chief, and initial Incident Commander to determine what resources have been assigned to the incident, their status, and location. |
| <input type="checkbox"/> | 5. Compile, maintain, and display resource status information on:
1) all tactical and support personnel and apparatus (including agency-owned, mutual aid, or hired), and 2) transportation and support vehicles: <ul style="list-style-type: none">• Review ICS Form 201 for resource information.• Review Check-In List (ICS Form 211).• Confirm resources assigned to Staging.• Confirm resources assigned to tactical Operations organization.• Confirm resources assigned to other Command and General Staff functions. |
| <input type="checkbox"/> | 6. Establish and maintain resource tracking system. |
| <input type="checkbox"/> | 7. Maintain master roster of all resources at the incident: <ul style="list-style-type: none">• Total number of personnel assigned to the incident.• Total number of resources assigned to each Section and/or Unit.• Total number of specific equipment/apparatus types. |

Submitting Resource Requests to County EOC

- Resource Ordering for Special Districts, Cities and Tribal Partners
- Preferred Submission to the County EOC
 - 1) Email, **Word/Excel version**
 - 2) Fax
 - 3) In Person
 - 4) Phone
 - 5) Radio
- Continue to utilize traditional ordering processes until at capacity or overwhelmed



Continuity of Operations Planning (COOP)

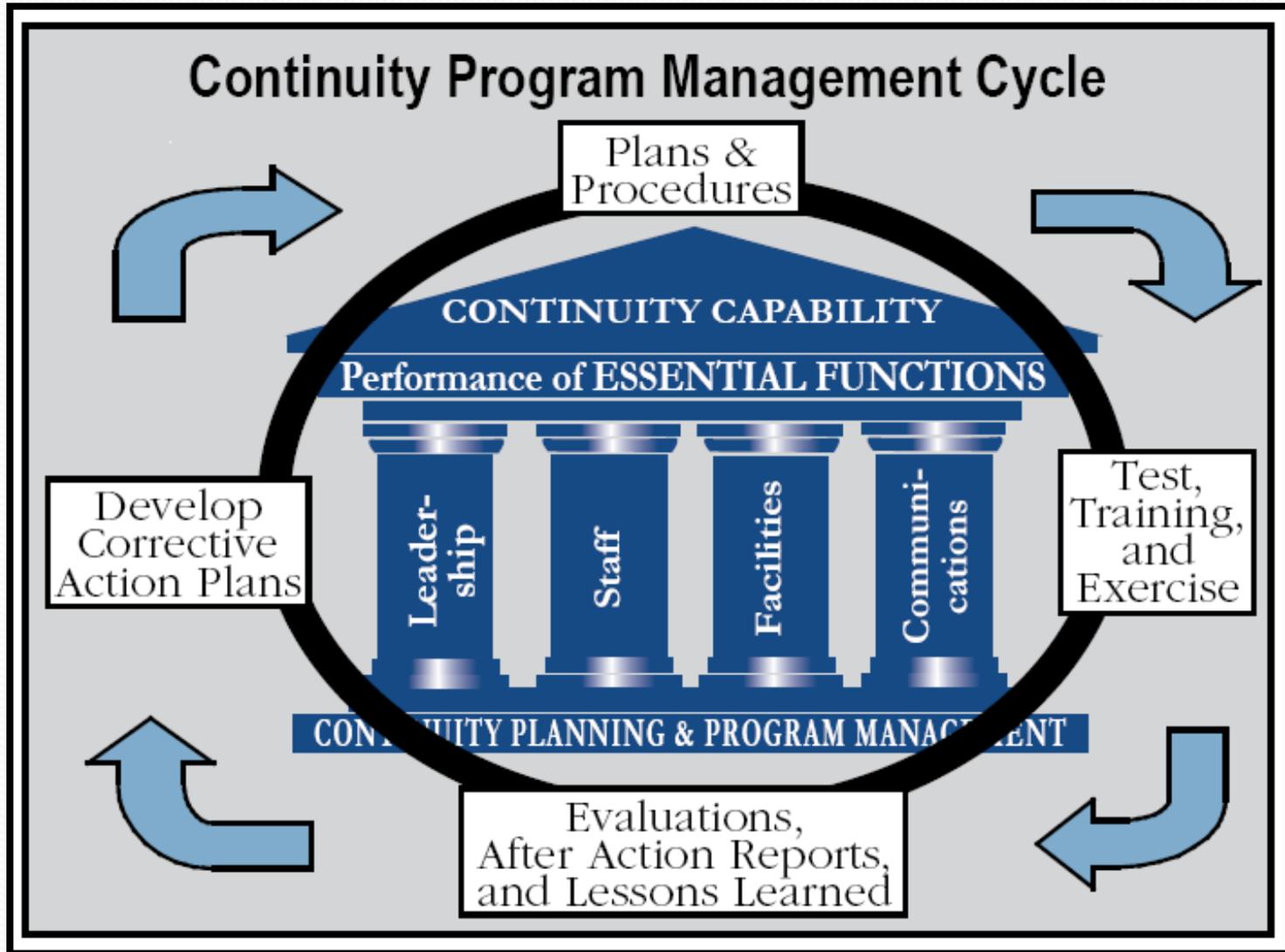


What is it?

- Continuity of Government (COG) – A coordinated effort within each branch of Government to ensure that National Essential Functions (NEF's) continue to be performed during a catastrophic emergency.
- Continuity of Operations (COOP) – An effort within individual organizations to ensure they can continue to perform their essential functions during a wide range of emergencies, including localized acts of nature, accidents, and technological or attack-related emergencies.
- Continuity Plan – A plan that details how an individual organization will ensure it can continue to perform its essential functions during a wide range of emergencies.



Understand the cycle



Who should be COOP ready?



- Are you in this picture?
- Do you want to be in this picture?
- Should you be in this picture?
- What if you are asked to be in this picture – **ARE YOU READY?**

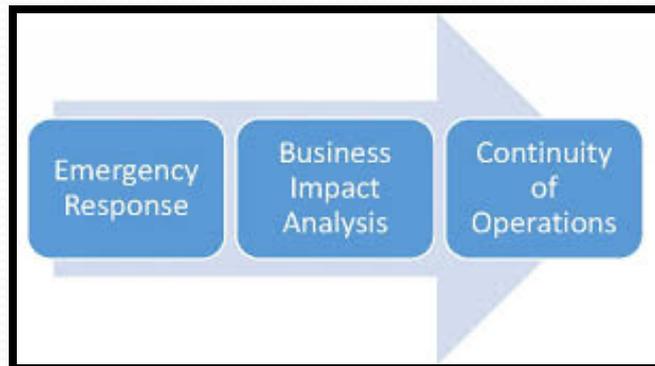
Where do we begin?

- Increase your understanding of COOP
 - Does your department already have a plan?
 - Is it up to date...need refreshing?
 - Do you need to start a plan?
 - Have you asked your counterparts in other agencies what they have done?
- Consider creating a multi department COOP team for your agency



Develop your plan

- Develop your **Plan**
 - Who are your subject matter experts in your department? Recruit them!!
- What is in your **Tool Kit**?
- What are your **Downtime Resources**?



Continuity Guidance Circular 1 (CGC 1)

Continuity Guidance for Non-Federal Governments
(States, Territories, Tribes, and Local Government
Jurisdictions)

July 2013



FEMA

Plan Templates



OREGON.GOV

Oregon Office of Emergency Management

Department ▾

Search
About Us
Contact Us

Director's Office
Weekly Watch
OEM Monthly Briefs
Public Information

Mitigation & Recovery
EMPG
Hazard Mitigation Grants
Public Assistance Program
Seismic Grants
Damage Assessment
Winter Storm February 2014

Welcome to the COOP Tool Kit

OEM COOP Manual and Plan

Here you will find two useful documents you can use when developing and writing your Agency's plan. The OEM COOP Manual will take you through the whole process, explaining what each component of a COOP plan is and how you can navigate your Agency through the planning steps. The second one is the COOP Plan Template, which is a "fill in the blank" shell you can use to actually draft your plan - utilizing the Forms and Worksheets you will complete as you work through the Manual.

Additionally, in the Related Links portion of this page, you will find the slide presentations of COOP Tools and Techniques. These presentations provide additional information regarding each element of a COOP plan, as well as some helpful hints on getting started.

While OEM stands ready to assist however we can, it is the intent of this tool kit to enable you and your Agency to successfully complete a viable plan within your agency.

[OEM COOP Manual](#)
[COOP Plan Template](#)

The State of Oregon's COOP Manual, template and toolkit is an adaptation of the State of Idaho's Bureau of Homeland Security's (BHS) COOP materials. Those materials are based on the Pennsylvania Emergency Management Agency's (PEMA) COOP planning, which itself was guided by earlier work done by the Virginia Department of Emergency Management (VDEM). This work was further enhanced through the utilization of COOP best practices as well as information and guidance issued by the U.S. Department of Homeland Security/FEMA.

The ability to take advantage of COOP planning practices from other States has augmented the collection of tools and materials available for Oregon's continuity planning. More importantly, this effort also represents great progress towards the interstate cooperation and interoperability that is anticipated in the National Continuity Policy established through National Security Presidential Directive

Template Components

Form A. COOP Response Team

Form B. Prioritized Listing of Essential Functions

Form C. Personnel Contact List (Rapid Recall List)

Form D. Delegation of Authority

Form E. Orders of Succession

Form F. 1. Requirements for Alternate Work Site
2. Agency Alternate Facilities

Form G. Vital Records

Form H. Vital Systems, Equipment and Priority

Form I. Alternative Modes of Communication

Form J. Organizational Go Kit Contents and Maintenance List

Form K. Training, Testing and Maintenance

Form L. COOP - Plan Maintenance

Form M. COOP - Plan Cross-walk

What ?'s do I ask?

WORKSHEET B5: Essential Function Questionnaire

(1 of 2)

Building on the results documented in Worksheet B2, the objective of this worksheet is to further evaluate essential agency functions and develop measures to minimize. If, at any point, the function is determined to NOT be critical or essential, it is not necessary to complete the questionnaire for that function.

Area of Responsibility: _____

Function: _____

Services this function provides: *(Additionally identify any supportive functions upon which this function depends. Primary essential functions may depend upon functions not previously identified as essential or on functions both within and outside the agency. If the function under evaluation is in fact determined to be essential, then supportive functions identified here are also critical and need to be evaluated separately using Worksheet B5)*

1. The loss of this function would have the following effect on the agency:

Check	
<input type="checkbox"/>	Catastrophic effect on the agency or multiple division/directorates
<input type="checkbox"/>	Catastrophic effect on one division/directorate
<input type="checkbox"/>	Moderate effect on the agency
<input type="checkbox"/>	Moderate effect on some divisions/directorates
<input type="checkbox"/>	Minor effect on the agency or some divisions/directorates

2. How long can this function continue without its usual operation of information systems and telecommunications support? Assume that loss of support occurs during your busiest, or peak period

Check	Time Period	Check	Time Period	Check	Time Period
<input type="checkbox"/>	Hours	<input type="checkbox"/>	Up to 3 Days	<input type="checkbox"/>	Up to 3 Weeks
<input type="checkbox"/>	Up to 1 Day	<input type="checkbox"/>	Up to 1 Week	<input type="checkbox"/>	Up to 1 Month
<input type="checkbox"/>	Up to 2 Days	<input type="checkbox"/>	Up to 2 Weeks	<input type="checkbox"/>	Other (specify)

Indicate the peak time(s) of year and/or peak days of the week and/or peak time of day, if any, for this function and its associated applications

(Month) Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec

(Day) Sun Mon Tue Wed Thu Fri Sat

(Hour) AM: 1 2 3 4 5 6 7 8 9 10 11 12

PM: 1 2 3 4 5 6 7 8 9 10 11 12

WORKSHEET B5: Essential Function Questionnaire

(2 of 2)

3. Are there any other peak load or stress considerations?
4. Have you developed/established any backup procedures (manual or otherwise) to be employed to continue this function in the event that the associated applications are not available? Consider how much data you can afford to lose.
If yes, how often have those procedures been tested?
5. The loss of this function would have the following legal ramifications due to regulatory statutes, contractual agreements, or law: (specify the area of exposure)
6. The loss of this function would have the following negative impact on personnel in this agency:
7. The loss of this function would keep us from supplying the following services to the public and other entities:
8. Specify any other factors that are to be considered when evaluating the impact of the loss of this function:
9. Are there ANY other supportive resources upon which this function depends (partner, vendor, software, unique resource, etc.) not already identified above?
10. Does an analysis of the responses to the above questions indicate that this function is still essential and/or critical to the agency? If yes, indicate below when such label is appropriate:
Always:
During the following period of the year:
During the following period of the month:
During the following day(s) of the week:
Other time period (specify):

Storage of information - electronic

As of 10/01/15, all cities and counties will have access to this software program at no charge

Login to www.OregonCOOP.com

Username

Password (Case-Sensitive)

G 2 x 7 A
Enter security code listed above:

Login Clear

[Forgot Username/Password?](#)



Welcome to the
Continuity of Operat

Development

BOLDplanning
Your Partner in Preparedness

What's Your Plan?

The partners of OEM Region 1 have initiated a comprehensive regional planning project for the purpose of developing Continuity of Operations Plans (COOP) for their government organizations to ensure Continuity of Government (COG). OEM Region 1 consists of the following partners: Benton County, Lincoln County, Linn County, Marion County, Polk County, Yamhill County.

For this project, the partners of OEM Region 1 selected BOLDplanning.com, a web-based Continuity of Operations Planning system designed to assist government organizations in the COOP development process. The BOLDplanning.com system guides users through each step of the COOP planning process and helps develop a plan that outlines the roles and responsibilities required to ensure an organization's ability to transition and continue its operations during times of disruption.

The BOLDplanning.com system has been customized to meet the specific COOP planning needs of OEM www.OregonCOOP.com for this region wide planning initiative.

For more information, or to request a trial password, you may contact us at help@boldplanning.com.



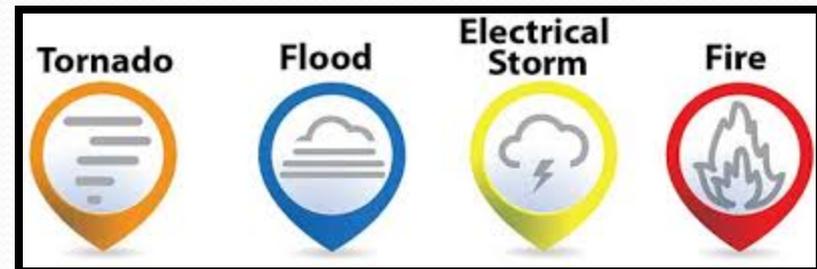
Storage of information - downtime

- Departmental disaster supply box or “go box”
 - Just in time documents
 - Important resource information
- Back up portable devices



How did we do?

- Now you have a plan...challenge yourself and your department!
 - Participate in emergency management exercises
 - Conduct departmental exercises
 - Low key, simple, achievable
 - Practice something every month – even if it's only 15 minutes at a staff meeting
 - Volunteer to co-share a COOP exercise for another department



COOP in Lincoln County

- COOP Refresher Training?
- Emergency Operation Center (EOC):
 - EOC position folders
 - Building our bench of EOC Team Members
 - Education for County and Public Safety partners
- Departmental disaster supply boxes
 - What do you need in your box?
 - Agreement on basic departmental response
- COOP Teams



What's up next?

- Refresh and revitalize departmental COOP plans
- Refresh and validate public health and public safety incident response plans with input from local stakeholders
- Develop:
 - Resource management
 - Volunteer management
 - Donation management
 - Recovery strategies and plans

Educational Opportunities

- FEMA Self Learning Modules: <http://training.fema.gov/IS/>
 - IS-100, 200, 700, 800
 - IS-546.a: COOP Awareness Course
 - IS-547.a: Introduction to COOP
- FEMA Classroom Courses
 - IS-300, 400
 - Position Specific Courses



Oregon Emergency Management

NIMS – Who Takes What?

http://www.oregon.gov/OMD/OEM/plans_train/docs/nims/nims_who_takes_what.pdf

Training Calendar and Guidelines

http://www.oregon.gov/OMD/OEM/plans_train/docs/training_calendar.pdf



OREGON OFFICE OF EMERGENCY MANAGEMENT

NIMS REQUIRED CLASSES

		IS-700 <i>Intro to NIMS</i>	IS-100 <i>Intro to ICS</i>	IS-200 <i>Basic ICS</i>	ICS-300 <i>Intermediate ICS</i>	ICS-400 <i>Advanced ICS</i>	IS-800 <i>NRP</i>	IS-701 <i>MACS</i>	IS-702 <i>PIO</i>	IS-703 <i>Resource Mgt.</i>	IS-706 <i>Mutual Aid</i>
RESPONSE LEVEL	Entry Level	✓	✓								
	First Line Supervisor	✓	✓	✓				✓			
	Middle Management	✓	✓	✓	✓		✓	✓		✓	
	Command Staff	✓	✓	✓	✓	✓	✓	✓		✓	

Educational Opportunities

- Personal and Family Readiness
 - Ready.Gov <http://www.ready.gov/>
 - Local Emergency Management websites
 - Oregon Emergency Management and other State department sites



Exercises

- Departmental...refreshers
- Multi-departmental, Fire-Earthquake, Armed Intruder
- County EOC
 - Quarterly exercises, test our systems
 - Tabletops
 - Full scale exercises
- What's in our future?
 - Debris Management, 05/03/16
 - Wildland Fire, 05/26/16
 - Cascadia Rising!!!!!!!!!!!!, June 7-10, 2016
 - Public Health, 08/23/16





Questions?



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